ARSC BOARD OF DIRECTORS MEETING 24 June 95 MINUTES

Meeting was called to order at 1032 by Dave Carter.

BUSINESS MEETING

Attendance: (People in bold were present)

AMRG -

AMRG - Charles Kollar
MSAR - Peter McCabe
MSAR - Darrel Hale
SMRG - Gary Mechtal

SMRG - Andrew Marsh - Proxy to GM

TSAR - Dave Carter
TSAR - Candi Capozzi

BRMRG - William Dixon BRMRG - Bob Koester RSAR - Melody Midgette

RSAR - Tom Wring

SWVaMRG - Kevin Brown SWVaMRG - Tony Bordeaux PVRG - Michael Vatalaro

PVRG - Karen Vandersall

OTHERS: Darren Chen-BRMRG, Mark Eggeman-TSAR, Mark Pennington-RSAR, Mark Jones TSAR, Rob Christie-SMRG

Minutes (Candi Capozzi) - The minutes for 22 April 95 were distributed at the meeting and no vote was taken.

Officer and Committee Reports

The intent of this meeting is to work on the Vision and Mission Statement

Treasure's Report: Since the April meeting we have had an income of \$192. \$120, from group dues and \$72 from individual dues. Thank you RSAR and PVRG for paying their dues. Still have not received dues from AMRG. Payed 6-24-95

During the same time period we have had debts totaling \$55.81. \$32.90 went to Metrocall for monthly paging. \$22.91 went to postage for both Treasure and the Alert Coordinator. Our bank account is with Crestar Bank with a balance of \$1384.12 in the bank. The Potomic Valley Rescue Group, having paid thier 1995 dues, have now met all the requirements for becoming a full group member of the ASRC.

Dave Carter: The intent of the Operations Committee is not taking a consensus of the board. However before making into law they must circulate the document for 30 days.

Medical Report: (Rob Christie not present however 2 memos were read by Dave Carter)

Memo #1 - We don't have files for all our people so that our OMD knows who we have and can tell who is expired and such. There will be a form mailed to each member and several to each group. All personnel call out qualified and above are required to fill out this form and return it to the conference medical officer by August 1st. Also all new applicants will have to turn one in prior to receiving call out qualified status or above.

Comment by William Dixon: We should make this a requirement of the conference to give it more teeth. However there is an issue of confidentiality, these should have to be kept under lock and key.

Memo #2 - Patient Care Report. The ASRC PCR is done we must use it when we care for any patient. Books will be issued to explain in detail how to fill out these forms. In short, the PCR has three parts that will be distributed as follows. Part 1 goes to ASRC files, Part 2 to the Groups files, Part 3 to the EMS agency or the hospital. Part one will be sent to the ASRC within 72 hours of treatment. We are responsible for what we do. We can also do a demand report and possibly ask for money.

PVRG (Karen Vandersall) - would like to put Mike Mann up for training officer. Seconded by Peter McCabe.

Yes 8, No 0, Abs 1.

SMRG (Gary Mechtal) - would like to put Julius Horvath up for training officer. Seconded by Ari Bruce. Yes 8, No 0, Abs 1.

License Renewal (Gary Mechtal)

Move to renew license WNWF615 (151.625) to do this we need to spend \$80.00.

Yes 9, No 0, Abs 0.

Anti Drug Abuse Act of 1988 was read, move to accept it.

Yes 9. No 0. Abs 0.

501(C)3 (Peter McCabe)

The 501(C)3 can't wait till Patrick gets back from summer camp. I propose that this be turned over to someone whose sole purpose is to finish this task, with guidelines and timelines.

Bob Koester - Parts were left out of the application. The application to Philadelphia is inactive, we will have to start over. I have turned over to Richmond the articles of incorporation.

Dave Carter - I will take over the project. Send me what you have, within 7 to 10 working days from 6-22-96.

Alerting Officers (William Dixon)

45 minutes to respond to elderly patient! We need more AOs. The Immediate problem is the perception of the SAR Coordinator (WP), Deming called in stating if no one will handle it I will handle it.

Dave Carter - We should have a duty AO, instead of a loosy-goosy approach it's not professional.

Bob Koester - One thing to consider is in the old system Med Comm would call down the roster and find the person at home and fix the problem.

Dave Carter - Feed information to Gary Mechtal and fix the problem in 30 Days.

Dispatch (Dave Carter) - I mentioned to Cammille Birmingham that a group dispatch officer from a group calling in should not have to prompt the dispatch person for directions and the base phone number.

There are copies of Bob Koesters latest Alzheimer's paper floating around.

Agenda for the remainder of the day.

I hope for Vision Statement and possibility of Mission Statement

Total Quality Measures (TQM) terminology

Survey Results and summary of comments. There will be 30 minutes to read it and then we will talk about it.

We will watch a video on Vision then, I would like to start working on the Vision Statement.

1120 - 1150 Survey

1150 Video

Announcements

There will be a General Membership meeting after the BOD in August.

The following items are ideas that came from the personnel attending the meeting as to what they would like to see in the ASRC vision statement. (these are in no particular order and no authors will be identified.)

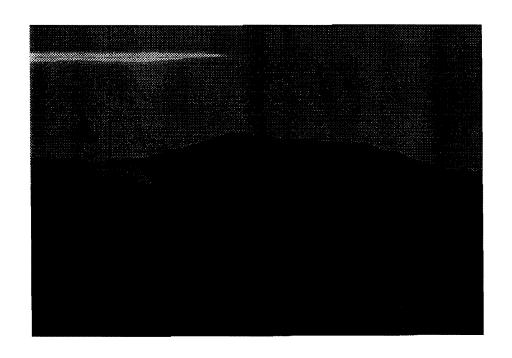
- 1. Regional organization of ASRC based by state (assumes increased growth)
- 2. More standardization of written and practical testing of certification levels.
- 3. Better IS standard
- 4. SAR response teams capable of regional response to SAR incidents (all types but collapse) in two hours or less anywhere in the mid Atlantic region.
- 5. Standardized minimum training across all disciplines.
- 6. Lean mean policy machine at the top.
- 7. Be recognized as a leading SAR resource in the eastern US.
- 8. Provide standardized training to all of our personnel. To better provide qualified trained personnel to RA's.
- 9. Be flexible in our responses, to provide the best coverage possible.
- 10. More public awareness of what the ASRC is and more community involvement with an emphasis on preventative SAR education. (so that we are not needed)
- 11. Become a more "professional organization" with standardized training that allows us to field more "trained and experienced" searchers.
- 12. Stronger central organization.
- 13. Standardized training materials.
- 14. Respond in a prioritized way to wildemess and rural-suburban and urban SAR.
- 15. 1/2 mile from road wildemess SAR ground team with leaders, trackers, management teams, rescue and medical support.
- 16. Chair/Vise Chair of every group meets as BOD.
- 17. Standardized training for organizational SOP for field training and management.
- 18. A multi disciplinary SAR agency
- 19. Technically excellent be leaders in technology applied to SAR.
- 20. Politically savvy we do not step on toes.
- 21. Primary resource for lost person search.
- 22. Training agency pool of instructor in SAR
- 23. Resource for ICS management personnel for lost person searches.
- 24. Leading SAR management organization in (geographical area) part of US.
- 25. Largest "broker" of SAR services.
- 26. Recognized provider of SAR Training.
- 27. Standardized Training for all levels.
- 28. Provide "wildemess" SAR services to Mid Eastern US
- 29. Provide second alarm response for SAR mission in Mid Atlantic Region.
- 30. Professional SAR training program (including sub categories of sign cutting, medic and rescue SAR)
- 31. Financially (corp. sponsored) supported, 5 day stand alone mission resources (radio, tents, food, etc.)
- Guaranteed 3 mission qualified support capability in command, staff, team leaders and specialization's.
- 33. Up to date with EMS training
- 34. Equal or Exceed other standards that apply to the same sister organization
- 35. Become a positive example within the state.
- 36. Provide skilled personnel resources for lost person and downed aircraft search operations.
- 37. Provide ancillary management and field resources for state and national emergency services organizations.

Develop and provide PSAR activities for the general public, law enforcement, fire and rescue services, and emergency services organizations.

These ideas were taken, found out how many were similar and those similar ones were discussed and meshed for the remainder of the day.

Members were asked to take what they had discussed today and go home and write a vision statement. Send them to Candi Capozzi, who would compile them and send them on to Dave Carter.

APPALACHIAN SEARCH AND RESCUE MEMBERSHIP SURVEY



JUNE 24 1995

CONTENTS

Surveys results

Copy of Survey

Data base report

Graphs of results

ASRC SURVEY RESULTS

The purpose of the survey was to collect the memberships thoughts and ratings on a variety of subjects which have been under discussion and of concern for some time. The questioning technique was designed to elicit responses based on specific statements which were directive in nature.

I asked for and received current rosters from each group prior to starting the survey. Using this listings I developed a data base which would allow me to print mailing labels. 348 surveys were mailed out with a return date of 15 June 1995. 58 surveys were returned for bad addresses, moved without leaving forwarding address, etc. 94 surveys were returned prior to and on 15 June 1995. Seven we received during the week following June 15th and are not included in the survey.

The surveys were keyed by hand with the Group name so I could determine if there was at least moderately good statistical sample. The following were the returns and the membership according to the rosters provided to me:

GROUP	NO. IN GROUP	NO. RETURNED	PERCENTAGE
BRMG	55	14	25%
MSAR	42	15	35%
PVRG	50	11	20%
TSAR	30	10	33%
SWVMRG	56	5	8%
AMRG	29	10	34%
RSAR	21	5	23%
SMRG	49	21	42%

Considering that the normal return rate for mail out surveys is between 6 to 8%, the results were good with the exception of SWVMRG.

I have made no attempt to analyzes the results by group. The data is available to anyone with a dbase program who might wish to do so. Just send me a formatted disk.

Following the written portion of this paper are the graphs that represent the results of the questions. I could attempt to analyze the meaning of the results but I am afraid there is one person (who was clear in their feelings in the survey) in the ASRC would say I was somehow slanting the results to meet my own ends, therefore I will leave it up to the reader to interpret the graphs.

Frankly, they are quite clear to me, but we can discuss this at the BOD.

Written comments:

Each section of the survey asked for comments from the membership regarding the questions that preceded the comments section. I have attempted to summarize the comments according to rough classification of the answers. The number of comments will not total the number of respondents in most cases because some comments did not fit into a category that could be grouped, if you will an individualistic comment. The raw data is available in the Group's package. The reader should be aware that I did not try for accuracy in my typing into the data base nor was it possible to run a "spell check" so therefore there are numerous typos.

QUESTION SIX: Questions one through five referred to the mission of ASRC. 47 out of 94 respondents made some comment. The comments fall roughly into the following categories:

a. Inform/teach ourselves/public/RAs	18 out of 47
b. Perform technical high/angle rescue	6 out of 47
c. Support other rescue (CAVE, Swiftwater)	4 out of 47
d. Perform water related rescues	2 out of 47
e. Disaster services	5 out of 47
f. Medical research/certification/training	4 out of 47

QUESTION THIRTEEN: Question seven through 12 referred to the services that we provide. 41 out of 94 respondents made some comment. The comments fall roughly into the following categories:

a.	Training more/standardized/in technical area	11 out of 41
b.	Lack of use of technical training	5 out of 41
C.	Work with ours in support/training in technical	
	area	6 out of 41
d.	Equipment standardization	2 out of 41
e.	Provide expertise in management to others	2 out of 41

QUESTION SIXTEEN: Question 14 and 15 referred to expansion of the ASRC. 56 out of 94 respondents made some comment. The comments fall roughly into the following categories:

a.	Concern that ASRC will overextend itself and	18 out of 56
	not be able to function	
b.	Expand to West VA (eastern/all)	14 out of 56
C.	Expand to NC	7 out of 56
d.	Concerns over driving and air transport	4 out of 56
	Go when and where we are needed and asked	5 out of 56

f. Concentrate on where are we now before(or not) expanding 5 out of 56

QUESTION NINETEEN: Questions 17 and 18 asked which customers we should serve, only those in "wilderness" or anywhere. 55 out of 94 respondents made some comment. The comments fall roughly into the following categories:

a. Serve anyone anytime, anywhere	17 out of 55
b. Anywhere, anytime with conditions	17 out of 55
c. Not in Urban settings(with or without conditions	9 out of 55

QUESTION TWENTY THREE: Questions 20 to 22 had to do with Training issues. 62 out of 94 respondents made some comment. The comments fall roughly into the following categories:

a.	Standardization is needed	13 out of 62
b.	Standardization is needed with conditions	23 out of 62
C.	We need to be able to choose how to do a task	
	when on mission	18 out of 62
d.	No standardized training	1 out of 62

QUESTION TWENTY SEVEN: Questions 24 to 26 had to do with the central organization of ASRC and the rules of the Corporation. 55 out of 94 respondents made some comment. The comments fall roughly into the following categories:

a.	Groups should be allowed the freedom to be	
	different, but still adhere to some basic rules.	22 out of 55
b.	There is a need for rule enforcement	6 out of 55
C.	A central organization needs to be able to enforce	
	minimum rules/needed for coordination	13 out of 55
d.	There is a lack of knowledge about the central	
	organization	7 out of 55

QUESTION TWENTY EIGHT: This was a remarks section for any further comments not covered in the sections before that. The comments are located in the raw data and I will not attempt to summarize them here.

THE MISSION OF ASRC

What do we do? What is it you want to do as a member of ASRC? I have taken this idea from the recent efforts by Keith Conover. I have modified it extensively for the purposes of this survey.

strongly feel it	is a missior	ı. Se	arci	n and	d Re	scue	is d	efine	1 being not a mission to 9 being ed in the classic sense (location and rescue of o collapsed buildings rescue and search.
1. Wilde	rness Search	and	Res	cue	(Wil	derr	iess	is de	fined as 1/2 mile or further from a road head)
	1	2	3	4	5	6	7	8	9
2. Rurai	Search and	Resc	cue (Rura	al de	fine	d as	farm	land and supporting facilities)
	1	2	3	4	5	6	7	8	9
3. Subur mixture of some t					Subu	ırbaı	n def	fined	as mostly housing developments with a
	1	2	3	4	5	6	7	8	9
				•					ombination of almost all buildings with a also small stands of trees and brush.)
	1	2	3	4	5	6	7	8	9
5. Educa	ation of the	publi	c in	the	prev	entic	n of	f SAI	R incidents.
	1	2	3	4	5	6	7	8	9
6. What	would you a	add a	s pa	rt of	our	miss	sion	??	

For us to "do" search and rescue we must "do" something. Please use the same scale to rate the following statements. Please rate from 1 strongly disagree to 9 strongly agree. ASRC does SAR by:

7. Fielding trained searchers.

1 2 3 4 5 6 7 8 9

8. Fielding trained field team leaders.

1 2 3 4 5 6 7 8 9

9.	Prov	idinį	g trai	ined	staf	f to :	supp	ort i	field	team	and leaders.
		1	2	3	4	5	6	7	8	9	
10. Incident Co	Direc mma	ting nder	and s.	mar	agii	ng se	earch	ı inc	ciden	its thi	rough the use of trained incident staff and trained
		1	2	3	4	5	6	7	8	9	
11.	Pro	vidii	ng tra	aine	d pe	ople	who	car	ı do	techn	ical rescue in non urban settings above ground.
		1	2	3	4	5	6	7	8	9	
12.	Pro	vidir	ng tra	aine	d pe	ople	who	car	ı do	techn	ical rescue anywhere.
		1	2	3	4	5	6	7	8	9	
13.	Wh	at w	a	you 	add	orc	enan ₍	ge !			
feelings on	where	e the	org	aniz	atio	ı is l	head	ed.	Plea	ise rai	The following questions are intended to get your to as above 1 strongly disagree to 9 strongly agree ves only primarily VA, Maryland, Pennsylvania.
		1	2	3	4	5	6	7	8	9	
15	. AS	RC s	shoul	d ex	pan	d as	larg	e as	it is	capa	ble of doing.
		1	2	3	4	5	6	7	8	9	•
16	. Coı	nme	ents?								

			1	2	3	4	5	6	7	8	9
ere ti											e who are lost (same definition as 17) regardless of e Agent.
			1	2	3	4	5	6	7	8	9
	19.	Yo	ur th	oug	hts?						
ne w		Wi	thin	our	orga	niza	tion	eacl	n per	son ·	who is trained should perform the task assigned the
	1	2	3	4	5	6	7	8	9		
	21.	Wł	at is	imp	orta	nt a	bout	doir	ıg a	task	is that it is done safely, not how it is done.
	1	2	3	4	5	6	7	8	9		
	22.	I be	lieve	e tha	t we	nee	d sta	ndaı	dize	d tra	nining.
	1	2						8			
	•	_	•								
	23.	Co	mm	ents	?						

1 2 3 4 5 6 7 8 9

					V-0-				ds to be strengthened.
1	1	2	3	4	5	6	7	8	9
2 s.	26.	Gro	ups	shot	uld c	onti	nue	to do	what they want to do in spite of rules the central organization
1	1	2	3	4	5	6	7	8	9
2	27.	Con	nme	nts?	·				
		· · · · · · · · · · · · · · · · · · ·							
4	28	Δην	fur	ther	tho	ioht	c?		
2	28.	Any	fur	ther	tho	ught	s?		
2	28. 	Any	fur	ther	tho	ught	s?		
2	28. 	Any	fur	ther	tho	ught	s?		

Thanks again for taking the time to fill this out. Your input is important to the ASRC. Please return this in the SASE by no later than 15 Jun 1995.

Sincerely.

David A. Carter, President

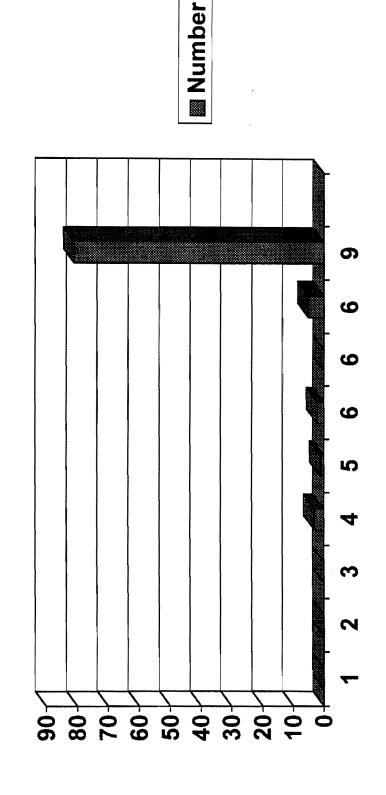
This report indicates the survey results by question as of 06/22/95.

QUESTION	ONE	TWO	THREE	FOUR	FIVE	SIX	SEVEN	EIGHT
ONE	0	0	0	3	1	2	0	5
TWO	Ö	Ö	2	1	3	6	15	19
THREE	4	4	8	6	10	14	19	14
FOUR	16	9	19	7	10	4	12	6
FIVE	1	2	5	1	4	10	17	14
SEVEN	0	0	0	0	2	8	11	11
EIGHT	0	0	0	0	1	3	9	11
NINE	0	0	0	1	3	2	9	12
TEN	1	0	0	1	3	3	9	7
ELEVEN	1	0	3	1	7	10	14	10
TWELVE	3	5	9	4	12	12	16	12
FOURTEEN	12	8	8	9	18	6	7	8
FIFTEEN	7	7	4	7	11	10	13	11
SEVENTEEN	28	5	10	4	10	6	14	3
EIGHTEEN	5	4	2	1	11	5	17	23
TWENTY	4	2	11	5	5	13	18	19
TWENTYONE	6	4	2	5	10	10	25	15
TWENTYTWO	2	1	1	1	5	8	18	15
TWENTYFOUR	6	3	10	4	14	9	25	10
TWENTYFIVE	6	3	8	6	11	8	23	12
TWENTYSIX	23	11	18	12	10	3	3	3

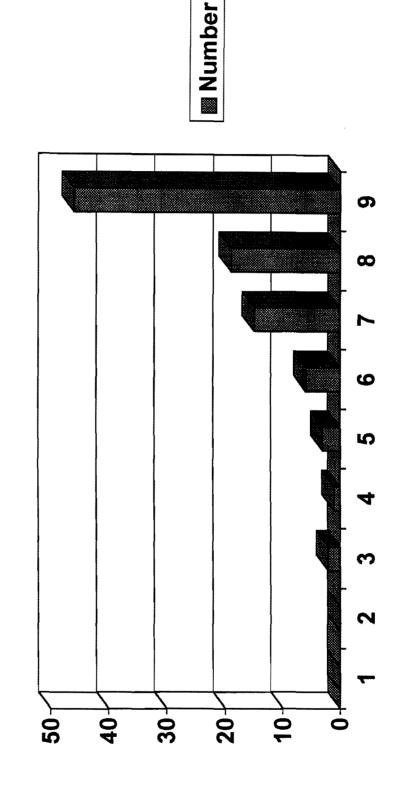
The rating scale for question 1-5 was from 1 being NOT A MISSION to 9 being a MISSION

The remainder of the questions were from 1 being strongly disagree to 9 being strongly agree

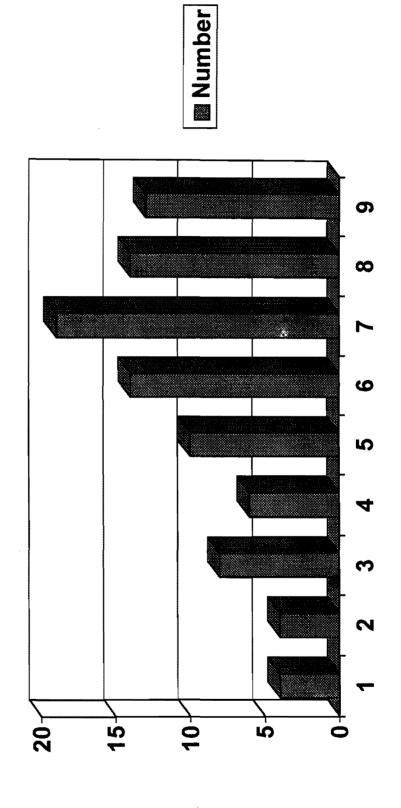
WILDERNESS SEARCH AND RESCUE IS A MISSION OF ASRC



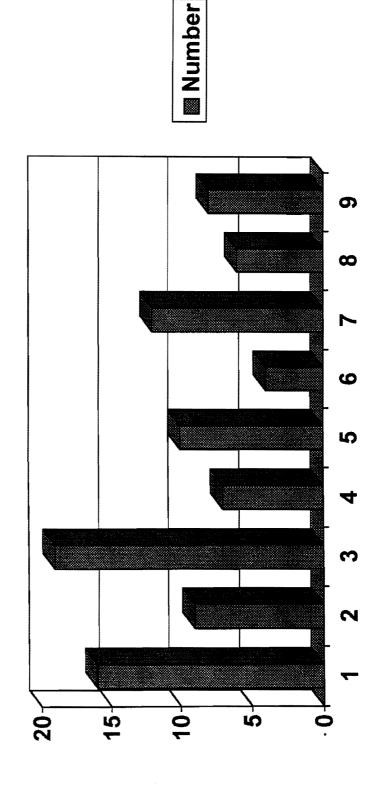
RESCUE IS A MISSION OF RURAL SEARCH AND ASRC



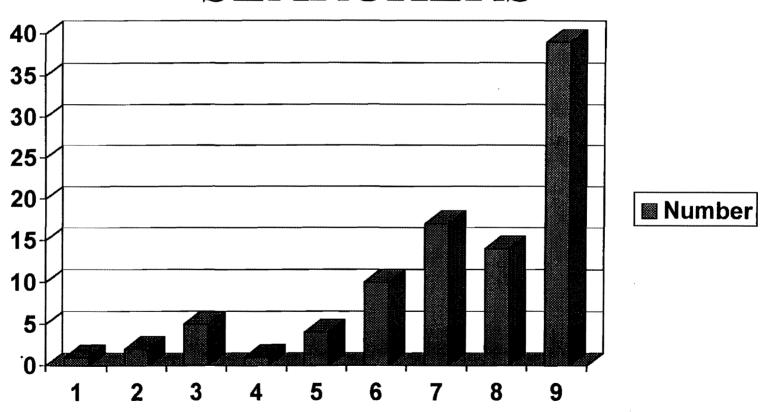
SUBURBAN SEARCH AND RESCUE IS A MISSION OF ASRC



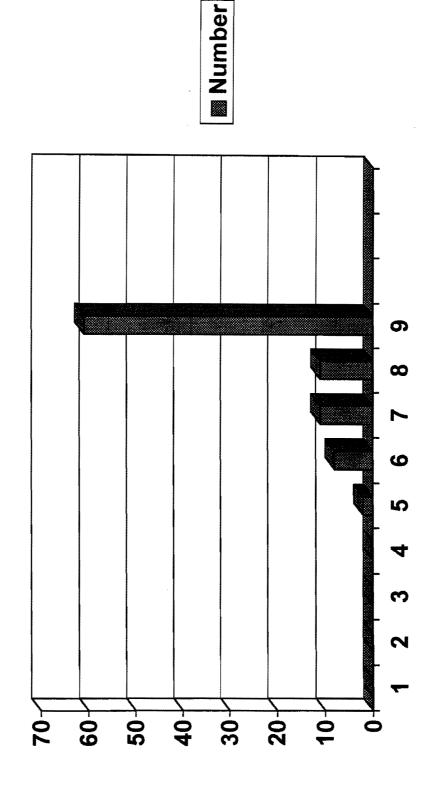
RESCUE IS A MISSION OF URBAN SEARCH AND ASRC



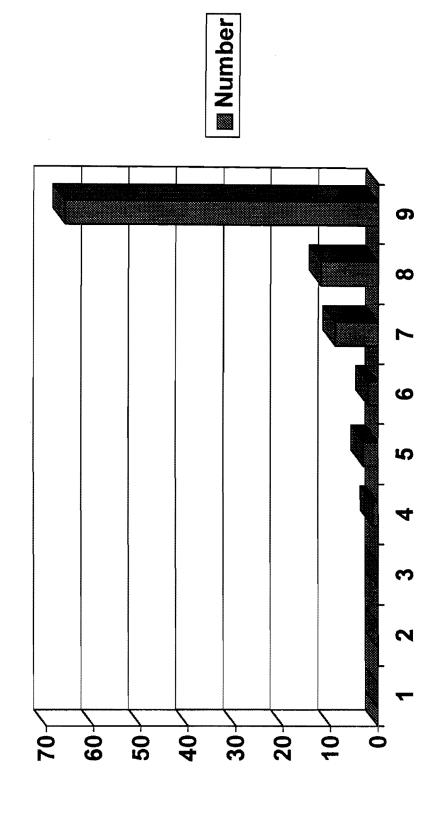
ASRC DOES SAR BY FIELDING TRAINED SEARCHERS



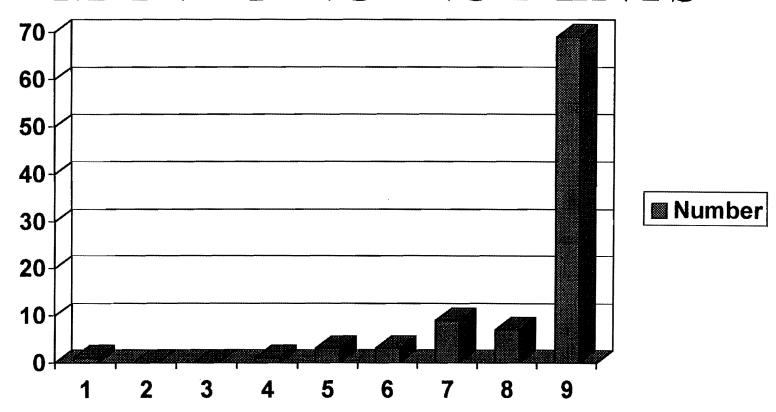
ASRC DOE SAR BY FIELDING FTLS



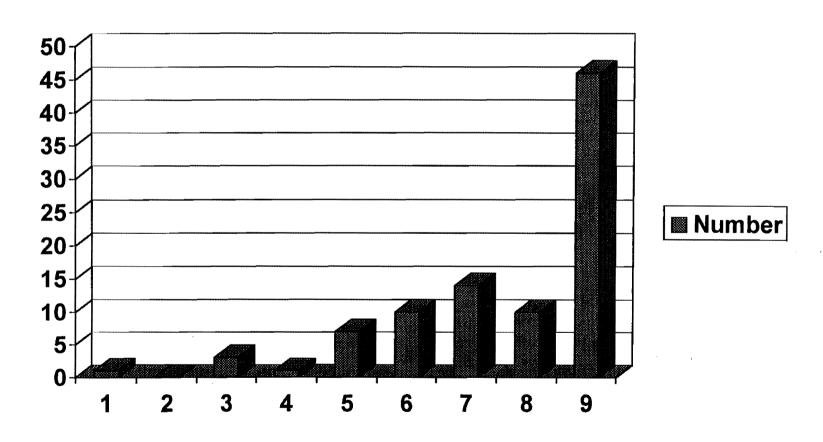
PROVIDING TRAINED STAFF ASRC DOES SAR BY



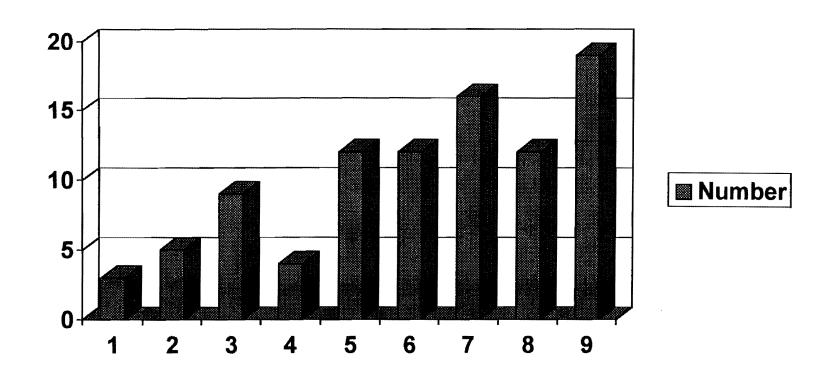
ASRC DOES SAR THROUGH DIRECTING AND MANAGING INCIDENTS



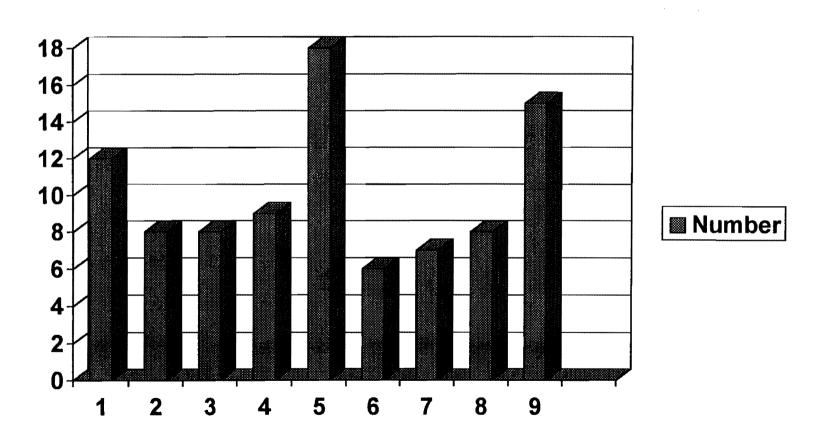
ASRC DOES SAR BY DOING TECHNICAL RESCUE IN NON-URBAN SETTINGS ABOVE GROUND



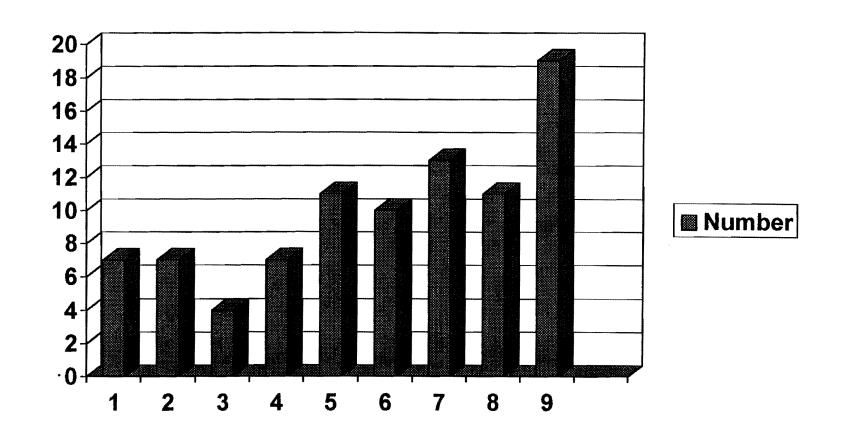
ASRC DOES SAR BY DOING TECHNICAL RESCUE ANYWHERE



ASRC SHOULD SERVE PRIMARILY VA, PA, MD

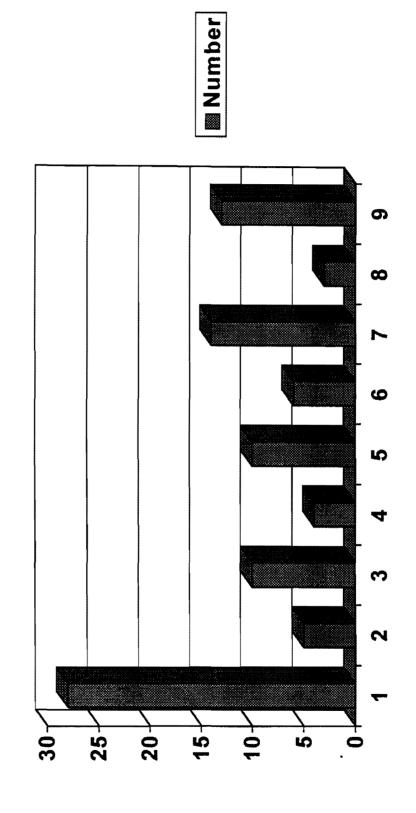


ASRC SHOULD EXPAND AS LARGE AS IT IS CAPABLE

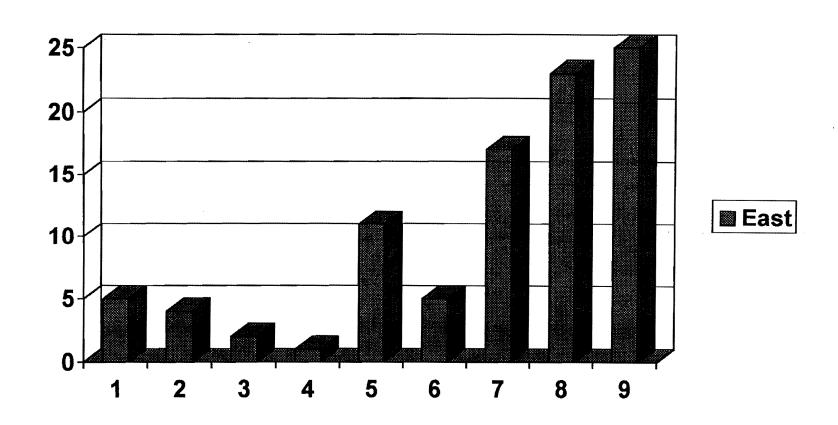


WE SHOULD SERVE ONLY THOSE IN WILDERNESS SETTINGS

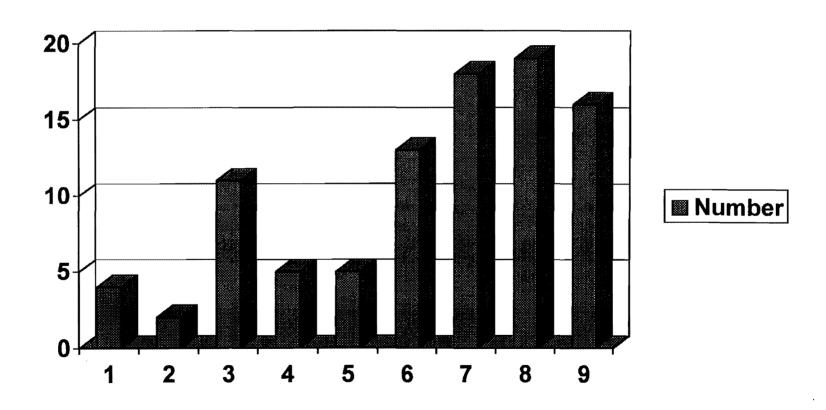
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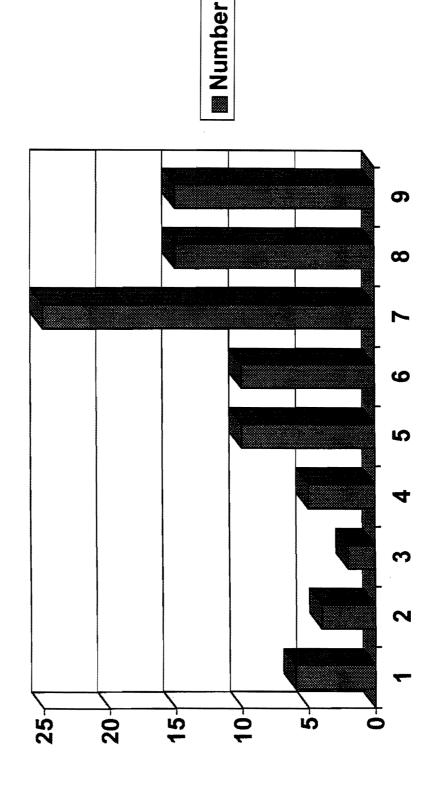
WE SHOULD SERVE PEOPLE WHO ARE REGARDLESS OF LOCATION WHEN ASKED BY AN RA



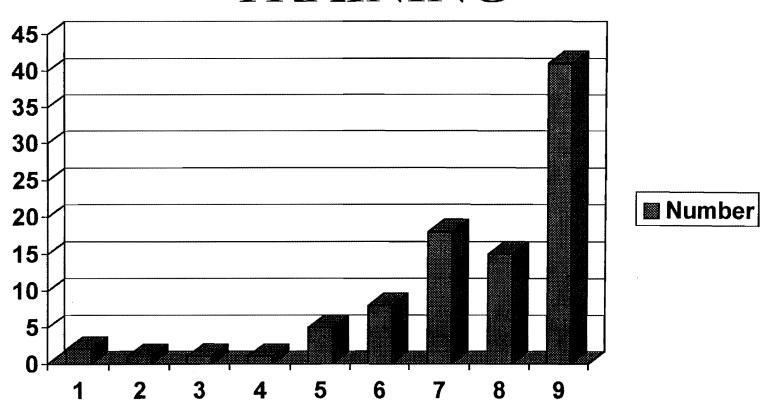
EACH PERSON SHOULD PERFORM TASKS THE SAME WAY



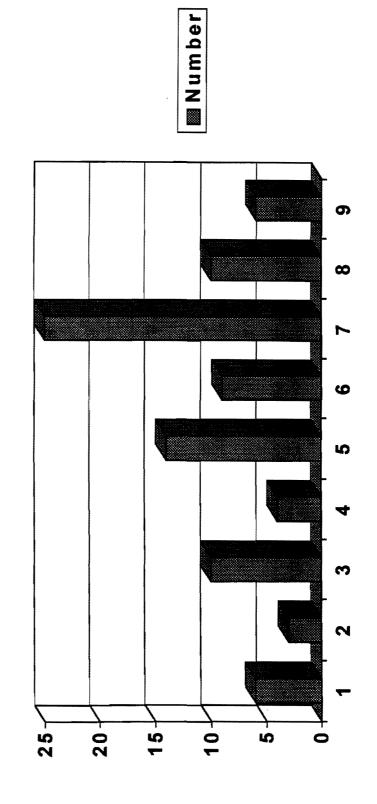
WHAT IS IMPORTANT IS THE TASK BE DONE SAFELY



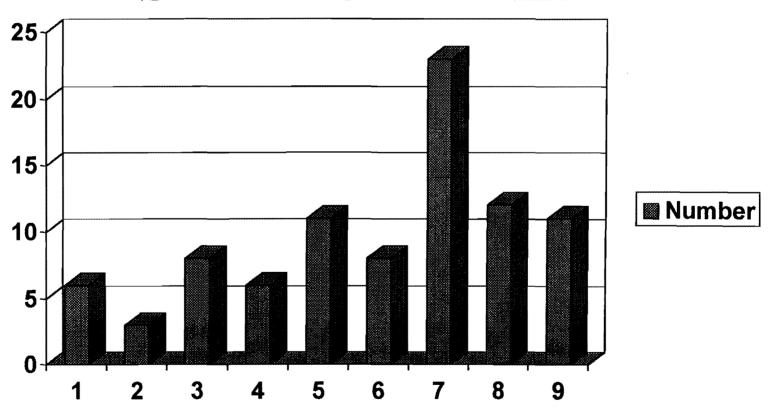
I BELIEVE WE SHOULD HAVE STANDARDISED TRAINING



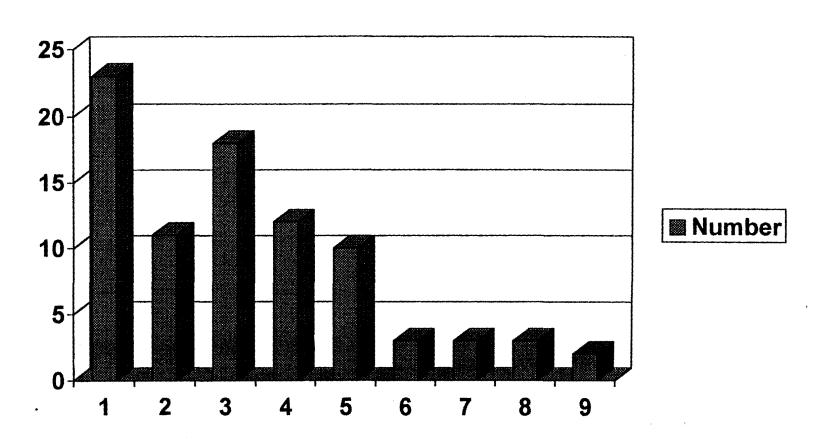
ORGANISATION IS THE CURRENT ADEQUATE



CENTRAL ORGANIZATION NEEDS TO BE STRENGTHENED



GROUPS SHOULD DO WHAT THEY WANT IN SPITE OF THE CENTRAL ORGANIZATION



ecord#			
 `)	1	to inform RAs of our AVAILABILITY - AND THAT AS A RESOURCE W/EXPERIENCE WE CAN EITHER FILL IN OR TAKE OVER A MISSION, WHATEVER IS NEEDED. I E.	a
		SALES PITCH OUR ORGANIZATION.	
	2	I THINK WE NEED TO FOCUS ON WILDERNESS AND RURAL SAR THE MOST SINCE WE ARE THE ONLY SPECIALIZED GROUP IN THE AREA.	
	3		
	4	SELF EDUCATION BUT NOT NAKING MEMBERSHIP SO DIFFICULT AS TO DISCOURAGE THOSE WHO MAY NEVER GO ON A MISSION BUT WANT MEMBERSHIP AND TRAINING.	a
		PROVIDE SAR SERVCIES AS WELL AS PREVENTION PROGRAMS TO THE PUBLIC.	
	6 7		
	8	I WOULD BE CAREFUL OF DIVERSIFING TOO FAR FROM OUR MAJOR GOAL OF WILDERNESS SAR. I WOULD BE CONTENT WITH WILDERNESS SR AND SOME PUBLIC EDUCATION.	7.
	9		
	10 11	RESEARCH AND EDUCATIONIN WILDERNESS MEDICINE.	
	12	PROVIDE A TRAINED RESOURCE TO LOCAL RESPONSIBLE AGENTS.	
	13	i WOULD INCLUDE URBAN/SUBURBAN ONLY AS MUCH AS WE ARE NEEDED TO SEARCH OUTSIDE AREAS (PARKS, GREEN SPACES ALONG RAIL ROADS) OVERHEAD SUPPORT TO SUCH	
		SPECIAL SAR OPS AS CAVE RESCUE THAT HAVE MANY THINGS IN COMMON WITH ABOVE GROUND WILDERNESS SAR.	
	14 15		
	16 17	RESCUE IN VERTICAL SCEANRIOS	
	18	WE CAN ASSIT THE RA IN MANY SETTINGS. THIS NEEDS FLEXABILITY SO THE INVIDIUAL CASES CAN BE REVIEWED AND SO OUR STRENGTHS AND SAFETY ISSUES CAN BE ADDRESSED.	2.
	19		
	20 21 22 23	CAVE RESCUE, WATE RESCUE	
	24	SUPPORT OF RESCUE IN VERY BAD WEATHER IE BELOW 30 INCHES OF SNOW. FIELDING OF TEAMS AND EQUIPMENT IN ALL WEATHER.	<u> </u>
<u></u>	25 26 27 28 29 30	DISASTER SERVICES SUPORT, PERHAPS? MISSING OR OVERDUE AIRCRAFT, HIGH ANGLE RESCUE	
		COORDINATION OF RESOURCE USE (DOGS, SALVATION - ARMY, ETC)	
	32	SUPPORT FOR CAVE RESCUE. SWIFTWATER RESCUE.	

DISASTERS, ETC. 2 GET CALLED TO DISASTER @ 33 34 A STRONGER EMPHASIS UPON WILDERNESS MEDICAL CARE AND STATE SUPPORTED WILDERNESS MEIDCAL CERTIFICATION. 36 37 38 MORE EMS AND WATER RESCUE, SURFACE AND DIVING 🧢 39 URBAN PEOPLE GET LOST WHEN PUT IN A WILDERNESS 40 SETTING; AS WILDERNE PEOPLE GET LOST IN AN URBAN MOST URBAN SEARCHES ARE CRIME SCEANS; UNLES VERY OLD OR VERY YOUNG HARE EDUCATION OF THE PUBLIC IS OUR BEST WEAPON COLLAPSED BUILDING SAR (CAVE RESCE/WEMT PEOPLE WORK WELL HERE) LARGE SCALE DISASTERS (IE COMM AIRLINE CRASH - FLOOD) WITH MU LIMITED EXPERIENCE AND WITHOUT GETTING SPECILAIZED 9IE CAVE/HIGH ANGLE/SWIFTWATER) WE AR EPROBALY AT OUR LIMIT. 43 I HOLD ABROAD VIEW OF OUR MISSION/RESPONSIBILITES. THE ASRC SHOULD PLAU SIGNIFICANT ROLES, DUE TO OUR EXPEREINCE AND TRAINING IN DISASTER REPONSE (EG OKLA CITY, HURRICANS, ETC.) COORDINATE MEDICAL TRAINING AND RESPONSE EDUCATION OF GOVERNMENTS AND COMMUNITY 🔍 ORGANIZATIONS AND 4TH ESTATE 46 47 SEMI-TECHNCIAL AND TECHNICAL RESCUE AND EVACUATION 48 (ALTHOUGH THE TERM "WILDERNESS SAR" MAU IMPLY THIS IN THE WORD "RESCUE", IT NEEDS TO BE STATED EXPLICITY 49 50 51 MUTAL AID IN DISASTER EVENTS LIKE CAVE RESCUE, LARGE SCALE PLANE CRASHES, HURICANS, SNOW STORMS 53 WE NEED TO ADVERIZE OUR CAPABILITIES TO AS MANY 54 ORGANIZATION AS POSSIBLE. MANPOWER/INVESTIGATION IN SUBURBAN/URBAN SITUATION. TECHNCIALR ESCUE RESPONSE GROUPS SEVERAL PROBLEM WITH A PLAN RESPONSE TO URBAN/SUBURBAN: \mathcal{Z}_{\cdot} A DEFINITION THAT ALERT OFICER COULD USE POLITICS OF REFUSING A SEARCH FOR A MISSING CHILD TELLING SOME MEMEBRS THE CAN'T SEARCH WHERE THEY WANT TO D. ELITIST ATTITUDE 56 57 58 EUDUCATION IN WILDERNESS SURVIVAL 59

60

61	OUR PRIMARY MISSION SHOULD BE WILDERNESS SAR WITH OBVIOUS APPPICATION TO RURAL/SUBURBAN AREAS LACKING TRAINED RESOURCE
62 63 64	HIGH ANGLE RESCUE, MOUNTAIN RESCUE
65 66	help formulate the standards foor sar $ extstyle extst$
67 68	LAKES, RIVERS, OTHE RBODIES OF WATER A
	ESPECIALLY THOSE INTHE FORMATIVE STAGES, TO FOSTER GOOD INTER - INTRA GROUP RELATIONSHIPS AND EDUCATION OF OURSELVES IN SAFETY
69	
70 71 72	,
73	WHATEVER IS WITHIN OUR CAPACITY ON AN AS NEEDED BASIS
74 75	INTERNA TRAINING ON A REGULAR BASIS INTERNAL $\stackrel{\textstyle <}{\sim}$ TRAINING STANDARDIZED
76	JUST TO CLARIFY ABOVE: I KNOW SOME PEOPLE THINK WE SHOULDN'T BE IN CITIES (E.G RICHMOND) AT ALL. BUT WE DO HAVE MANAGEMENT EXPERTIZE AND KNOWLEDGE OF LOST PERSON BEHAVIOR, ETC. I THINK THERE IS A PLACE FOR US IN SOME URBAN MISSIONS
77	
78	HAT WE CAN FUNCTION AS ASRC FOLKS INSTEAD OF SMRG OR SWVMRG (OR WHATEVER GROUP) FOLKS
79	FIELD SEARCHES FOR DOWNED AIRCRAFT
80 81 82 83 84	BETER PUBLIC AWARENESS IN PREVENTION 3
85 86	ALL OF THE ABOVE WITH THIS ADDITIONAL AD ON "IN AND EFFECTIVE AND SFAE MANNER" SUPPORT RA VIA EQUIPMENT, STAFF, ETC DURING ANY SAR MISSION
87 88 89 90 91	NO COLLAPSED STUCTURE SAR
93 94	TRAIN FOR SPECIFC FIELDS OF SAR, LEARN MORE ABOUT THE DIFFERENCES WE WOULD OFFER MORE SERVICES AND GET MORE TRAINIGN BY SPECIALISING IN ALL TYPES OF SAR

Recor		THIRTEEN	
\bigcirc	1 2 3	I THINK IT IS IMPORTANT FOR MORE PEOPLE TO LEARN TEHCNICAL RESCUE.	a
	4 5	PROVIDING source of expertise if outside groups infor or sfaety training (how to avoid needing sar services)	
	6 7	POLICE AND FIRE DEPT PERSONNEL SHOULD BE BETTER TRAINED IN SEARCH TECHNIQUES. THEY ARE USUALYL IN CHARGE OF SUBURBAN AND URBAN SEARCHES, BUT NEED A LOT OF HELP.	
	8 9 10 11	TECHNCIAL RESUCE IS MOSTLY IN MSAR'S DOMAIN.	
	12	THE TECHNCIAL RESCUE ANYWHERE IS TRICKY. HERE IN ALLEGANCY COUNTY PA WE HAVE MANY WELL TRAINED CURBAN RESCUERS, BUT WE CAN STILL TRAIN WITH THEM TO BOTH LEARN. ALSO THERE ARE SPECIAL CIRCUMSTANCES EVEN IN CITIES WHERE WE ARE BETTER PREPARED THEN THEY.	
	14 15		
(i)	16 17 18	OUR UNIQUE SPECIALITY IS PROVIDING SEARCH MANAGEMENT AND AN OPERATIONAL STRUCTURE. WE NEED TO HELP LOCAL RESOURCES IN COORDINATING THIER VOLUNTEERS AND SEARCH EFFORT. THAT INCLUDES AUGMENTING THIER RESOURCES WITH OUR TRAINED	
	19	PERSONNEL.	
	20	PROVIDE/MAINTAIN RESOURCE LIST OF EQUIPMENT NEEDED OF TO ACCOMPLISH RESCUE, AND FROM WHEN THESE EQUIPMENT CAN BE BORROWED/LEASED/BOUGHT/ACQUIRED FOR USE.	
	21	i WOULD HAVE MANDATORY TRAINING SESSIONS FOR ALL LEVLES, DON'T KNOCK SOMEONE DOWN IN RAK BECASUE THEY CAN'T DO ALL REQUIRED SEARCHES, SUBSTITUE A TRAINING REQUIREMENT.	
	22 23		
	24 25	WILDERNESS EMS	
	26	IF CERTAIN GROUPS HAVE SPECIFIC SKILLS IE CAVE, UNDERWATER, VERTICAL RESCUE; YES OTHERWISE ABLE GROUDN SEARCH CAN BE DIFFICULT TEHCNICAL ENOUGH AS IT IS.	
$\hat{\mathbb{C}}$	27 28 29 30		
	31	#12 IS A TOUGH ONE, -ANYWHERE? IT SEEMS THAT RESOURCES ARE VERY SELDOM USED - AT LEAST IN MY	

EXPERIENCE, GOOD TO HAVE RESOURCES AVAILABLE - BUT JUST BASIC GROUND SEARCHING SEEMS TO CONSTITUTE MOST OF SAR. MEMBERS WITH THE SKILLS ARE NECESSARY IN GREATER MAGNITUE.

	NECESSARY IN GREATER MAGNITUE.
32	WOULD EMPHASIZE FOR URBAN/SUBURBAN PROVIDING MANAGEMENT AND FIELD PERSONNEL FRO RURAL AREA, BUT NOT EXHASUTING OUR RESOURCES DOING FIELD OPERATIONS IN DVELOPED AREAS (I.E. RESIDENTIAL)
33 34	MORE TRAINING FOR ALL POSITIONS PROVIDES TRAINED PEOPLE WHO CAN DO SEMIECHNCIAL
	RESCUE i THINK WE NEED TO IMPROVE OUR TECHNICAL RESCUE ABILITIES IN WIDLERNESS AREAS
35	THE STATE OF THE S
36 37	12 NOT FEASABLE WE NEED TO RECOGNIZE OUR LIMITS
	AND ALLOW HEAVY TAC TEAMS TO DO THIER JOB
38 39	MORE URBAN TRAINING, WATER RESCUE, ICE RESCUE
40	IT TAKES ALOT OF EFFORT (RESOURCES) BOTH TO ASRC AND THE PERSON TO KEEP TECHNCIALLY PROFICIENT; I IS IT WORTH TEH RESOURCES?
41 42	RECRUIE, RECRUIT, RECRUIT, MORE TRAINING, MORE
	TRAINING, MORE TRAINING
43	TRAINING MUST BE A CORNERSTONE OF THE ASRC. IT IS CRUCIAL TO OUR READINESS, AND WE ALL KNOW, OUR
	CREDIBILITY
44	
45	IN THAT WE DON'T SEEM TO DO TECH SAR "ANYWHERE"NEED TO SHARE SOME EDUCAION OTHER SPECIALITY ORGANIZATIONS
46	GREATER EMPHASIS ON BASIC BACKPACKIGN SKILLS (I.E. HIKING, CAMPING, ETC) THESE SKILLS WE OFTEN LACKING WHIE TECHNCIAL SKILLS ARE PRACTICAL - NEED BOTH
47	
48	
49 50	
51	WE NEED TO BE SURE THE ELVELS AND STANDARDS OF TRAINING ARE KEPT UP.
52	SEMI TECH IS OUR LARGEST TYPE OF RESCUE AND SHOULD BE EMPAHIZED ASRC WIDE (VIA LARGE SCAL ASRC SEMITECH PRACTICALS)
53	
54	REPONSE (FIRST DUE OR BAKCUP WITH LOGISTICAL
55	SUPPORT) SHOULD BE STRESSE DIN THE FUTURE 11. BE NICE IF THERE WAS SOME DEMAND. A REQURED
	SKILL FOUR OUR IMAGE BUT SHOULD NOT BE AN EMPHASIS
56	EACH GROUP SHOULD OFFER TECHCNICAL RESCUE TRAINING TO THOSE MEMEBRS WHO WANT IT.
57	10 INOSE MEMERICO MIO MANI II.
58	WE NEED TO DO 11 AND 12 BETTER. WHY IS THERE NOT
	TRAINING STANDARD FOR RESCUE SPECICALIST?

59 60 TRAINED PEOPLE KNOWLEDGABLE OF DOWNED AIRCRAFT SEARCHES

61 ASRC NEEDS TO WORK BETTER WITH OTHER GROUPS BEFORE 62 IT IS ABLE TO COMMAND 63 64 MORE UNIFORM STRAINING IN METHOD AND TECHNIQUES AT FTM AND FTL LEVELS. 65 66 67 68 I WOULD LIKE TO SEE US EXPAND OUT ABILITEIS WITH REGARD TO #12 BECASUE WE HAVE A FOUNDATION TO DO 69 70 71 72 73 74 .75 76 WE BIT OFF TOO MUCH. WE DON'T DO SWIFTWATER RESCUE, NOR DO WE DIVE. WE DON'T CLIM THROUGH BUILDING IS OK AND MOST OF US DO CAN'T D CAVE RESCUE/. HECK, A LOT OF PEOPLE COULDN'T RIG A VERTICAL RESCUE IF REQUIRED. WE NEED TO SREGTHEN WHAT WE DO, NOT ADD MORE. WE MANAGE, WE LEAD, WE SEARCH, WE MIGHT DO A VERTICAL RESCUE AGAIN INTHIS CENTURY. BUT WE CAN'T DO EVERYTHING 77 78 79 ORGANIZED TRAINING SCHEDULE EACH CLAENDAR YEAR 80 81 82 83 84 85 86 PROVIDING SUPPORT EQUIPMENT AND STAFF TO ANY INCIDENT ON OTHER SCU AS NATURAL DISASTER, CAVE, H2O RESCUE, NOTHIGN FANCY JUST GOOD ICS SUPPORT AND ASSISTANCE WE DO NOT SPECIALIZE, AND THERFORE SHOULD NOT SUPPORT AREAS LIKE CAVE RESCUE, SWITFT WATER RESCUE, COLLASPED STRUCTURE RESCE, FOREST FIRES, ETC. CLEAR DISTINCTIONS SHOULD ALSO BE MADE BETWEEN "SIMPLE" PICKOFF TEHCNICAL WORK IN FALL/SPRING WEATHER ANDMORE DEMANDING WORK SUCHA VERTICAL LITTER HAULS IN SNOW AND ICE. OUR TEAMS WILL PROABLY FIND THIER USEFULNESS QUICKLY DIMISHING IN HAEVY WEATHER CONDITIONS. ARE ALOS UNTRAINE DIN TRANSPORT METHOD SUCH AS TAKING MOST OF OUR GEAR ELASEWHERE VIA AIRLIFT TRANSPORT IF YOU REALLY MEAN ANYWHERE 88 89 AGAIN NO COLLAPSED STRUCTURE SAR 90 ENCORUAGE MORE FTMS TO BECOME FTLS THER ARE NECER ENOUGH AT A SEARCH 92 93 NO FIELD PROMOTING FTMS TO FTLS MORE MEDICAL TRAINING@ MORE SIMULATIONSSO PEOPLE

Kecoru:

- THE MORE TRAINED SAR PEOPLE WE CAN FIELD ANYWHERE, THE BETTER IT WILL BE FOR PEOPLE WHO NEED US.
- 3 WITHIN THE SUITABLE FUNDING THAT CANBE PROVIDED, THAT SHOULD BE THE INDICATOR OF FURTHER EXPANSION.
- 4 I DONT DISAGREE BUT I FEEL THESE QUESTIONS MAY INDICATE SOME OVERZEALOUS DRIVE AT EXPANSION THAT WILL BE MORE DESTRUTCIVE THAN BENIFICAL. EXPANSION IS GREAT IF NOT FORCED. IF ALLOWED TO OCCUR BECAUSE OF GREATER INTEREST AND NEED.
- 5 CONCENTRATE ON CORE COPETENCIES CORPORATE AMERICA HAS LEARNED WHAT AHPPENS TO ORGANIZATIONS THAT GROW TOO LARGE OR TOO DIVERSE.

5 7

IN MY EXPERIEINCE, AS AN ORGANIZATION GROWS, IT REACHES A POINT WHERE BUREAUCY EXCEEDS (OR OVER WHELMS) CAPABILITY; AND DEMINISHING RETURNS RESULT. I DON'T WANT TO SEE US REACH THAT POINT!

9 10 SHOULD SERVE ALL OF APPALCHA SOUTH OF PA IF POSSIBLE.

- 11 IT SHOULD GROW BUT UNCONTROLLED GROWTH CAN BE A BAD THING.
- 12 HOW FAR DO YOU WANT TO DRIVE? HOW MANY SEARCHES CAN WE GET AIR TRANSPORT FOR?
- ADD EASTERN WEST VIRGINIA IT IS AN AREA WHERE MANY CAN PLAY AND FEW PEOPLE LIVE. THE PRIMARY ORGANIZATION IS THE VOLUNTEER FIRE DEPT. THEY HAVE LIMITED TRAININMG AND RESORUCES BUT ARE WILLING IF APPROACHED PROPERLY. WE SHOULD CONTINUE TO OFFER HELP ON SAR OPS AND TRAINING THERE, IF WE CAN.
- 14 I DO NOT THINK MOST MEMBERS ARE CAPABLE OF TRAVELING MORE THAN SIX HOURS FOR A SEARCH.
- 15
 16 CONTROLLED EXPANSION AS INCREASES IN MEMERSHIP AND A MEMBER GROUP ALLOWS.
- ASRC SHOULD EXPAND AS IT CAN WHILE KEEPING IN MIND THAT IT SHOULD BE PREVALENT ONLY WHERE NEEDED AND STILL MAINTAIN PROPER ORGANIZATION.
- WORDING ON 14 ONLY PRIMARY (STRUCK ONLY) MAYBE WE COULD HAVE A SPECIALIZED TEAM TO RESPOND TO OTHER ARES LIKE FEMA. WE NED TO BE ABLE TO RESPOND TO SURROUNDING STATES LIKE WV, BUT THERE DOES NOT NEED TO BE A LIMIT TO WHAT WE CAN DO SO WE CAN STAY STRONG.
- 19 I WOULD AGREE WITH 15 IS QUICKER SUPPORT TRANSPORT COULD BE ARRANGED (AIR FOR NH, ETC.)

20 21

22 23

26

27 I WOULD LIKE THE ASRC TO EXPAND, BUT THE ASRC NEEDS TO GET THIER HOUS EIN ORDER. ATRAINING SCHEDULE THATIS CONSISTANT HOPEFULLY. this WOULD RESULT IN BETTER TRAINED PERSONNEL AND OUR OPERATION EQUIPMENT NEEDS IMPROVMENT FOR INSTANCE AND ASRC COPIER.

28 BE CAREFUL, DON'T EXPAND AT TOO RAPID A RATE OR TO AN EXTENT WHICH AFFECTS QUALITY OR PERFORMANCE.

29 30

31 SOME SEARCHES IN SATES JUST BEYOUND THOSE CURRENTLY COVERED ARE NOT OO FAR AWAY. SSOME ARE EVEN CLOSER FOR ALL VA WITHIN OUR AREA, SUCH AS PA. I WOULD ALWAYS RATHER GO TO A CLOSER SEARCH. OF COURSE WE DON'T CHOOSE, WHERE SEARCHES OCCUR, BUT ITS MORE WORTH THE TRAVEL TIME.

32 DEPENDS

- 33 WE SHOULD GO TO ANY AND ALL STATES THAT REQUIRE US TO DO SO.
- 34 WE DO NOT WANT TO OVER EXTEND OURSELVES

35

- 36 IT WOULD BE VERY EASY FOR ASRC TO OVEREXTEND
 ITSELF, OTHER AREAS ARE CAPABLE OF TAKING CARE OF
 THEMSELVES
- 37 I THINK ITS IS FAIR TO START INCLUDING THE EASTERN PART OF WEST VA IN OUR COVERAGE AREA. WE ARE THERE AS OFTEN AS WE ARE IN MARYLAND
- 38 SRAT LCOAL FOR NOW OR #145, THEN EXPAND AS CIRCUMSTANCES PERMIT OR #15 IW DON'T BITE OFF MORE THAN CAN YOU CHEW

39

40 SAME QUESTION AS URBAN SAR VS WILDERNESS "MOST" PEOPLE GET 'LOST" IN URBAN SETTINGS IS EITHER A CRIME SCENE SINE "MOST" PEOPLE ARE FMAILIAR WITH THE URBAN SETTING.

41

- 42 I FEEL THAT WE SHOULD OFFER SERVICES WHEN AND WHERE NEEDED (IF FESIBLE) IF FEASIBLE BEING DEFINED AS PERSONNEL AVAILABLE AND FINANCIALY TO GO PLUS ABLE TO LEAVE WORK FOR EXTENDED PERIOD OF TIME
- ASRC SHOULD BE A REGIONAL ORGANIZATION WITH NATIONAL NOTORIETY! WE SHOULD WORK REGUALRLY IN PA,DE,MD,DC,VA,WV,NC AND BE AN ASSEST THAT CAN BE CALLED UPON BY FEDERAL AUTHORITIES AND OTHER SATES AS APPROPRIATE

44

- 45 IM NOT SURE OF CURRENT PERFORMANCE OF ASRC AS A WHOLE. NOR WHAT LEVEL OF EFFORT IS NECESSARY TO EXPAND OR EXPORT ASRC OR ITS TECHNOLOGY TO APPROPRIATE AREAS
- 46 WITHIN REASON WE SHOULD CONTINUE TO CONCENTRATE ON OUR ABILITIES AT PRESENT. ALWAYS DIFFCIULT TO GET NEW MEMBERS ALREADY

47

48 EXPANSION INTO OTHER STATE, THOUGH MORE SISTER GROUPS MAY BE A GOOD THING TO DO, IF THE RGANIZATION IS CAPABLE OF MANAGING ADDITIONAL

GROUPS W/O SCARIFICING QUALITY. THIS MUST BE WELL THOUGHT OUT, BUT I FEEL IT WOULD BE A GOOD THING TO COVER THE ENTIRE AT WITH OUR CONFERENCE.

49 50

51
52 AT THIS TIME OUR ORGANIZATION COULD ALSO SERVE WVA, NC, DEL, FAILRY EASILY. WE NEED TO WORK ON GETTING MISSIONS IN THESE AREAS WHERE WE ARE BEST TRAINED

53 WHY NOT WEST VA? 'C

I THINK WE SHOULD FOCUS ON OUR CURRENT REPSONSE AREA BUT ALSO ALLOW THE OPPORTNITY TO RESPOND TO LARGE SEARCHES, RE-INFORRCEMENT SUPPORT, AND NON-SEARCH SITUATIONS (FLOODS, TORNADO DAMAGE, HURRICAN EVAC, ETC) IN ARES BEYOUND OUR CURRENT RESPONSE AREA

A USE OF A MOFIER IN THE ANSWER WVA WOULD SEEM
LEGITIMATE SINCE CLOSES TO VA THAN SOME AREAS.
SAME WITH NC. TRY TO FORM A TEAM IN SWVA MIGHT BE
NICE. WITH FURTHER GROWTH BREAKING UP INTO
STATEWIDE REGIONS MAKE SENSE. THIS SUPPORTS
DIFFERNT STATEWIDE LAWS, POLITICS, CALLOUT
PROCEDURES, MEDICAL PROTOCALS, ETC. IT WOULD MEAN
SHIFING POWER FROM THE CENTRAL CORE BACK TO THE
REGIONS

56 ASRC SHOUDL EXPAND IF PEOPLE ARE AVAILABLE TO TRAIN AND THERE IS AN INTEREST IN DIFFERENT AREAS

57 BE CAREFUL ABOUT HOW BIG THE ORGANIZATION GETS. WE STILL COULD MAKE IT LARGER THOUGH

58 WE NEED TO DO WHAT WE SAY WE DO A LOT BETTER BEFORE WE EXPAND

59 A SMALLER ORGANIZATION ALLOWS FOR LESS CONFUSION A AND GREATER QUALITY CONTROL

60

61 IF WE EXPAND, WE WILL NEED TO REORGANIZE THE WAY WE DO BUSINESS. I BELEIVE WE SHOUDL LOOK AT GROWTH AS A CHALLENGE AND AN OPPORTUNITY

62 DO A DAMMED GOOD JOB IN VA AND PA FIRST, KEEP WORKING ON MD. THEN EXPAND

I THINK EACH STATE HAS ITS OWN PECULIAR FLAOR REGARDING WILDERNESS RESCUE. THERFORE I THINK SEPERATE PROTOCLS SHULD BE ESTABLISHED IN REFERENCE TO WIDLERNESS RESCUE RESPONSE. THIS WOULD MOS TLIKELY EFECT SUCH FUNDAMENTALS ISSES AS TRAINING, DISPATCH, ADM ETC, ETC BOTTOM LINE I RESPOND IN VA, I DON'T CARE WHAT PA OR MD DOES

64 STRENGTH, REOCGNITION, EXPERTISE CAN ONLY (#15) ESPECIALLY IMPORTANT "CAPABLE OF DOING") INCREASE WITH EXPANDED TERRITORY

65 ADD WEST VA TO LIST OF STATES

66 67 68

I THINK WE SHOULD BE WILLING TO RESPOND IN AN EXTENDED AREA PER WELL-THOUHT OUT BUT SPECIFIC GUIDELINES THAT ENSURE WE DO NOT COMPROMISE A PRIORITY TO IUR PRIMARY COVERAGE AREA. I DO NOT THINK OUR MEMBERSHIP SHOUDL EXPAND BEYOUND PRESENT BOIUNDARIES B/C I THINK ASRC IS A GROUP STRAINED BY GEOGRPAHICAL DISATCNE OF ITS AFFLILATES

69	I WOULD VERY MUCH LIKE TO SEE GROUOS IN WVA AND NC (TENN, KY?) (TRULY APPALACHIAN)
70	
71 72	IF EXPANSION IS BASED ON SETTING TRAINING AND PERFORMANCE STANDARDS FOR NEW TEMS RATHER THAN COVERING A WIDER AREA WITH EXSISITING RECOURCES
73 74	
75	THE ASRC NEEDS TO GROW BY STRUCTURE TO GROW IN GEOGRPAHIC AREAS
76	I THINK WE ARE THRE. I THINK GEPGRAPHIC CAPAICTY. ASK KEITH HOW MANY VIRIGNIANS HE GET ONA PA SEARCH FOR EXAMPLE. PEOPLE SEEM TO EB COMMITTING TO FEWER SEARCHES FOR SHORTER PERIODS
77 78	WE SHOULD HELP ALL WE CAN
79	WVA AND NC COUDL BE ADDED. ANY OTHER STATE AND
80	SOME KIND OF TRANSPORTATION SHOULD BE PROVIDED. IF THRE GROUP GETS TOO LARGE WE WOULD NOT BE SO EFFECIVE. WE NEED TO PROVIDE SMALL WELL TRAINED GROUPS FOR SEARCHES IF POSSIBLE
81	
82 83	
84	I HAVE NO PROBLEM WITH GROWING AS LONG AS OUR STANDARDS STAYS HIGH
85	HOW DO YOU DEDINE CAPABLE? BY WHAT CRTIERIA DOW DETERMINE LACK OF CAPABILITY?
86	WE ALREAD RESPOND TO EATER WVA, ADD THEM. WE COULD INCLUDE NORTHER NC. CONTROLED GROWTH IS GOOD AS LONG AS WE ARE STABLE.
87	IF THIS ORGANIZATION GROWS, THE PROBELMS OF ASRC ORGANIZATIONAL MEETINMGS WILL PROABLY DETEROIRATE. IT IS CURRENTLY DIFFICULT TO MOVE AMEETING OUT OF THE "CENTRAL" VIRGINIA AREA. IF WE WERE TO EXPAND TO INCLUDE A LARGER AREA, ESPECIALLY NORTH, WIL THOS EMEETINGS MOVE/ROTATE AROUDN THE REGION OR WILL THE MORE DISTANT GROUPS BE RESONSIBLE FOR TRAVLEING TO THE TRADIONAL MEETING AREAS?
88	
89 90	ALONG THE APPLACHIAN CHAIN FROM GEORGIA TO NEW
91 92	ENGLAND
93 94	WE SHOULD GO WHERE WE ARE NEEDED

CAN BECOME EXPEREICED BY THE THEY GO ON A REAL SEARCH#1

Record# NINETEEN

14

- 2 IF WE ARE NEEDED WE SHOULD HELP, BUT THERE ARE PLENTY OF OTHER PEOPLE WHOA RE TRAINED TO DO SUBURBAN AND URBAN SAR.
- 3 GROUPS LIKE ASRC, WE ARE THE PEOPLE WHO CARE REGARDLESS ARE ALMOST ALWAYS WILLING TO PROVIDE SERVICES FOR ALL PEOPLE WHOA RE LESS EDUCATED.
- 4 IF SOMEONE IS IN NEED AND WE HAVE THE ABILITY TO RESPOND AND HELP WE SHOULD IRRELEVANT OF ANYOTHER CONDITIONS. WHY SO MANY QUESTIONS TRYING TO RESTRICT OUT PARAMETERS TO HELP OTHERS.
- 5 IF CALLED AND WE ARE PROPERLY TRAINED WE SHOULD GO.
- 6
 7 ANYONE WHO IS LOST DESERVES THE MOST HELP THAT CAN COMBE GIVEN TO LOCATE THE PERSON.
- 8 I HAVE NO DESIRE TO RESPOND TO URBAN OR SUBURBAN SEARCHES!
- 9 10 DIDN'T KNOW WE HAD 'CUSTOMERS'
- 11 URBAN SAR INVLOVED TECHNCIQUES EQUIPMENT BEYOUND THE SCOPE OF CURRENT ASRC TRAINING STANDARDS.
- 12
 13 LOST TO INCLUDE INJURYED I PRESUMED. I QUALIFY
 THIS THE SAME WAY AS "SUBURBAN/URBAN" ON 3/4 FIRST
 PAGE.
- 15
 16 OUR MISSION SHOULD BE CUSOTMERS AS IN #17 BUT BE
 WILLING TO SERVE AS CALLED UPON, OR OFFER TO SERVE
 WHILE STATING OUR LIMITATIONS IN AREAS OUTSIDE OF
 OUR PRIMARY MISSION.
- 17
 18 WE SHOULD SET GENERAL GUIDELINES BUT BE FLEXIBLE
 AND DYNAMIC ENOUGH TO SERVE AS NEEDED. (MAYBE IN A
 MORE LIMITED CAPACITY.) FOCUS ON THE TASKS WE ARE
 AS GOOD AT BUT DON'T STRICTLY LIMIT THE SETTING.
- 19 WE ARE VOLUNTEER WILDERNESS, FIRE CREWS AND ESTABLISHED ARE MORE SUTIABLE OF URBAN (RADIO, COMMOM IN PLACE, MORE CAPATBLE)
 20
- 22 PERHAPS NOT IN URBAN SETTINGS
- 23
 24 WHEN WE ARE CALLED WE SHOULD RESPOND WITH SOME HELP TO THE AGENT.
- 25 I AGREE WITH ANYBOFY DEFF ASRC SHOULD REMAIN VOLUNTEER BOTH IN SERVCIES IT OFFERS AND PEOPLE IT UTILIZES FOR ANYONE BY ANYONE.
- 26
 27 #19 DEPENDING ON SITUATION, NOR CRIMINAL SITUATIONS
- 28 MIXED FEELINGS. WE SHOULD EMPAHIZE EFFORTS WHICH

USE OUR STRENGTHS IE WILDERNESS SEARCHES WITHOUT REJECTING NON-WILDRNESS SEARCHES OUT-OF-HAND.

29

30 SOME ARES LIKE URBAN SETTING SHOULD NOT BE INVOLVED IN SEARCH BECASUE WE ARE MOSTLY TRAINED FOR WILDERNESS.

- 31 WE ARE NOT TRAINED FOR URBAN SETTINGS AND OTHER RESOURCES MAY BE MORE APPROPROIATE IF IT ALL AVAILABLE. ASRC SHOULD ONLY BE USED AS A LAST RESORT IN NON-WILDERNESS SETTINGS.
- we should not volunteer to send our outdoors trained searchers into areas with hazards for which they are not trained 1: caves 2: switftwater 3: collasped buildings 4: potentially violent urban areas. we should try an dhusband our resources foor situations in which they have a distinct advantage over other resources 9i.e. shouldn't do door to door urban searchs)
- 33 WE SHOULD SERVE ANYONE LOST NOT JUST WILDERNESS A SETTINGS
- 34 QUALIFIED FOR 18, EXCEPT IN URBAN SETTINGS C

35

- 36 WE TRAIN FOR WILDERENSS SAR, BUT SINCE THOS ETEHCNIQUES CAN BE APPLIED INOTHER ENVIRONMENTS, WE SHOUDL NOT WITHOLD OUR SERICES SIMPLY BECASUE ANA REA IS NOT WILDERNESS
- 37 18 NOT IN URBAN SUBURBAN SETTINGS WHAT ABOUT DOWNED AIRCRAFT?
- 38 HELP ANYONE, WNYWHERE AS LONG AS DANGER TO RESCUER 🗀 IS MODERATE

39

40 THEW CULPEER CAP TEACHES "WHO IS THE LITTER CAPTAIN' DIFFERENTLY THAN VADES. THIS IS DNAGEROUS. WE SHOULD STRIVE (GOAL) TO DO ALL THE SAME THINGS THE SAME WAY.

41

42 ANYWHERE, ANYTIME ANYPLACE

WILDERNESS SHOULD AND WILL ALWAYS BE OUR SPECIALITY, BUT WE SHOULD NOT LIMIT OUR RESPOSNES TO THE WILDS, OR FOR THAT MATTER LIMIT OURSELVES TO OSOT PERSONS (CONSIDE DISPASTER RESCUE RESPONSE)

久

44

- 45 17 SEE ALSO 586 18 WITHIN THE LIMITS OF OUR COPETANCIES AND SAFETY
- 46 WITH THE LOW NUMBER OF SEARCHES WE SHOUDL BE RESPONDING TO WHATEVER WE CAN HANDLE

47

LOST PESON ARE NOT OUR ONLY AREWA OF EXPERTISE. WE COULD ALSO BE CALLED TO HELP EXTRICATE INJURED CLIMBERS OR HELP WITH AN EVAC, WHERE SUBJECT'S LOCATION IS ALREADY KNOWN. I ALSO WOULD NOT THINK PERFORMING A SEARCH IN AN URBAN AREA IS VERY PRUDENT

49 50

WILDERNESAS AND RURAL SEARCH AND RESCUE 53 WE SHOULD EXPLORE OPPORTUNITIES IN OTHER STATES A PERSON IS A PERSON. THE TRAINING REEUIRED TO 55 BRING SOMEONE FROM WILDERNESS TO URBAN IS MINIMAL 56 THERE IS NOT A LOT OF TRUE WILDERNESS IN THIS AREA. MORE PEOPLE SEEM TO GET LOST IN RURAL AREAS 57 58 59 URBAN SAR IS MESSY - PERHAPS ONLY IN EXTERME CASES C I DON'T THINK I UNDERSTAND THE ALTERNATVES TO THE ABOVE QUESTIONS 61 I DO NOT FEEL URBAN AN APPROROTATE USE OF OUR RESOURCES AS THERE ARE OTHER ORGANIZATIONS I FEEL IT IS APPRORPRAITE 'TO DO' WHATIS AKSED BY AN ra WHEN OTHER ERESOURCES ARE LIMITED AND OUR SKILLS AND TRAINING ARE APPICABLE 62 I THINK THER EIS PLENTY OF OPPORTUNITY FOR 63 SUBURBAN SEARCHES PROVIDED IT IS AN APPROPRAYTE US $\widehat{\mathcal{D}}$ EOF RESOUCES. (NO CRIME SCENE STUFF) OF COURSE LOCAL POLICE DEPT WOULD HAVE OT KNOW ABOUT US DIFFEREMT GROUPS SHOULD PERHAPS BE ECNOURAGED TO SPECIALISED IF THEY CHOOSE IN VARIOUS TYPES OR TECHNCIQUES OF SAR 65 66 67 I BELIEE THAT OUR TRAINING AND CAPABILITIES AS 68 WELL AS MY SENSE OF OUR OVERALL MISSION MEAN WE SHOULD SERIOSULY URBAN SAR IS FINE UNLESS THERE IS A CRMINAL 69 COMPONENT KNOWN WE SHOULD SEARCH WHEN BENIFITS OUTWIEGHT RISKS 70 71 72 73 WITH THE SAME PROVISIONS CURRENTLY IN PLACE - NO SEARCHES FOR CRIMINALS, ETC 74 WE ARE A LIFE SAVING SERVICE PROVIDER WE SHOULD 75 WORK TO SAVE ANY LIFE OUR SKILLS CAN SAVE ONLY A FEW EXCPETION, WHICHA RE PRETTY MUCHCOVERED 76 WHEN WE ARIV EON SCENE. DOOR-TO-DOOR AND YEAR-TO-YARD IN CRIME RIDDEN NEIGHBORHOODS IS BEST LEFT TO LAW ENFORCEMENT ONCE AGAIN WE SHOUDL HELP ALL WE CAN 77 RE 18: SO LONG AS THE SEARCH IS WITHIN OUR 78 TRAINING WHEN PERSONNEL ARE AVAILABLE FOR URBAN SEARCHES, 79 WHY NOT? EXCEPT WITHOUT TRAINING WHAT PARTICLAR EXPERTISE WOULD WE ADD? OUR GROUPS ARE NOT AS EFECTIVE IN URBAN SEACHES AS 80 LOCAL GROUPS (POLICE AND SHERRIF DEPARTMENT) 81 82 83 84 THE AFET OF ALL PERSONNEL MUST ALWAYS COME FIRST. 85 WE CAN NOT TRAIN AND RESPOND TO ALL EMERGENCIES WITH SO MUCH TO LEAR, EFFIECENY OF SKILLS DECREASES

86	OUR SPECIALITY IS WILDERNESS SAR. WE DO IT WELL (MOSTLY) WE CAN SUPPORT ALL KINDS OF MISSIONS/SITUATIONS ETC AS DIRECTED BY RA.
	HOWEVER, WE MUST GET THE SAR ASPECT OF THE ASRCS
87	90% UNDER CONTROL FIRST AS SEARCH TEAM EMMEBRES MOVEINTO HEAVILY POPULATED AREAS WE SHOULD READER MORE DIRECT POLIC-TYPE SUPPORT FOR SEARCHING PERSONAL PEOPERTY AINCE PEOPLE BECOME MORE AGRESSIVE INGUARDING HTIER TURF. REQUIRING WUTHRITY OF AN OFFICER TO DEFUSE THE CONFRNTATION
88 89 90	
91	WE MADE A COMMITTMENT TO HELP LOS TPEOPLE AND WE SHOULD NOT BE PICKY ABOUT THE LOCATION
92 93	G.
94	AGAIN, HELP WHEN WE ARE NEEDD. PEOPLE GET LOST IN WERID PLACES, SET ALWAYS IN THE WOODS

Record# Record# Pecord#

TWENTHTHRE

- DIFFERENT TAKS HAVE DIFFERENT WAYS TO DO TASKS, IF C THERE EFECTIVE AND SAFE, LE THEM BE DONE HOW THE TEAM WANTS.
- STANDARD TRAINING WILL HELP MAKE MORE GROUPS COMPATABLE WHEN THEY ARE NEEDED TO JOIN FORCES.
- AS MUCH AS HUMANLY POSSIBLE IT IS HELPFUL FOR TRAINING TO BE STANDARDIZED BUT NOT ROUTINZED, MAKE IT A GAME (MORE FUN LESS SERIOS) (SAVE THE SERIOUS FOR THE REAL THING)
- SAFETY IS IMPORTANT BUT IT IS NOT THE ONLY CONSDIERATION.

6

- PEOPLE WHO LIVE IN URBAN AREAS ARE NOT AS LIKELY TO GO ON WILDERNESS SEARCHES, SO THIER TRAINING SHOULD BE MORE CONCENTRATED ON URBAN SEARCHING/
- SAFETY MUST BE PREREQUISITE IN ALL METHODS EMPLOYED BYA LL GROUPS OF THE ASRC. ENSURING THAT FORCES SOME STANDARIZATION, BUT ALLOWS SOME LATITTUDE IN METHOD. DIVERSITY CAN BEAN ASSEST. I PROPOSE STNADARDIZATION OF BASIC APPROCHES AND SAFETY MEASURES, UPON EACH GROUP CAN SXPAND AS THAY SEE FIT TO AUGMENT TRAINING.
- 9 #21 TASK SHOULD BE DONE EFICENTLY AND SAFELY. 10

11 12

THAT THE TOUGH ONE, SAFE AND SANE. 13 STANDARDIZATION SIMPLIFIES INTERGATION OF MEMBERS FROM VARIOUS GROUPS, BUT IF I AS A CAVER BRING IN SOMETHING NEW AND SAFE THAT HASN'T YET BEEN ADOPTED BY ASRC PEOPLE SHOULDN'T WE RECOGNIZE COMPETANCE AND EXPERIENCE?

14

- 15
- SAFETYVS CONSISTENCY ARE COMPLETARY TOTAL CONSISTANCY HAS ITS NEGATIVE POINTS BUT A HIGH DEGREE OF SAFETY IS NOT POSSIBLE WITHOUT A HIGH DEGREE OF CONSISTENCY.

17

- CERTAIN DEFINED PARTS OF THE TASK SHOULD BE 18 STANDARDIZED BUT SHOULD HAVE FLEXIBILITY TO ACCOMODATE CIRCUMSTANCES.
- A STANDARD ASRC FTM, FTL, TEST POSSIBLE CHECK OFF 19 SHEETS (WITH SPECIFIC OBJECTIOVES, SIMILAR TO MSAR'S PRESENT SYSTEM (I'D LIKE TO COMPARE WITH OTHER TEAM, ACTIVITY TRAINING.)
- PROVIDE STANDARDIZED TRAINING, BUT ALLOW FRO INDIVIUDAL VIARATIONS AND INNOVATIONS.
- GSAR IS BELOW OURS! FOR REQUIRMENTS IT CAUSE PROBLEMS.

- 23 STANDARDIZED TRAINING IS GREAT, EXTRA IS BETTER. 24
- SO LONG AS HOW THE JOB IS DONE 1) WORKS 2) THAT

EVERYONE ELSE CAN SEE THAT IT WORKS. TRAINING SHOUDL BE STANDARDIZED TO THE DEGREE THAT PEOPLE W/CERTAIN CERTIFICATION ARE HELD RESPONSIBLE FOR BEING ABLE TO ACCOMPLISH SPECIFIC TASKS. HOW THEY DO IT SHOULD HAVE SEVERAL ACCEPATABLE SUGGESTED METHODS.

- 26 SOME STANDARDIZATION IS NECESARY; THE REGIONAL TERMS FOR KNOTS ALONE CAN BE CONFUSING. FTM STANDARIZATION STATEWIDE SEEMS ADQUEATE.
- 27 THERE IS MORE THAN ONE WAY TO ACCOMPLISH A TASK.

 JUST AS LONG IT IS PERFORMED EFFECGIVELY AND

 EFFICENTLY.
- 28 BUILD A FLOOR OF STANDARD TRAINING. IF OTHER WANT TO EXCEED THESE, IT'S O, BUT TRY TO MINIMIZE CONFLICTING PERROFMANCE TASKS. EMPAHSISE SAFETY, SIMPLITICTY AND SUCCESSFUL SEARCHING.

29
30 WE SHOULD BE TAUGHT A CERTAIN WAY BUT BE ALLOWED
TO PUT OUR INPUT IN.

NEED SPECIFIC TESTING STANDARDS. MY TESTING WAS FRUSTRATING GROUP MEMBERS WERE ALL EAGER TO FAIL TRAINEES = AND ALL SEEMED TO HAVE INDIVIDUAL POWER TO DO SO -EVEN IF UNBLE TO EXPLAIN WHY TRAINEE FAILED.

32
33 THERE SHOULD BE SOME CONSISTANCY FOR TRAINING AND PEOPLE PERFORMING THE TASKS

34 35 36

37

CONSISTANC EIS IMPORTNAT, BUT I THINK MONOR VIRATIONS ARE NOT DETERMENTAL.
I THINK THE PURSUIT OF A COMMON GOAL BY SIMILAR MENAS IS SUFICENT.

38 GETTING A TASK DONE SAFELY IS IMPROTANT. HOWEVER, HAVING A 'STANDARD' INURES SAFETY

WHAT HAPPENS WHEN TEN DIFFERNT GROUPS DO THINGS
DIFFERNTLY YO ACHIEVE THE SAME GOAL? I THINK EACH
GROUP SHOULD DO THINGS THE SAME; IF THAT MEANS A
STRONGER CENTRAL ORGANIZATION, THEN SO BE IT.
WILL IT HELP THE LOST PERSON?

41 SOME TASKS NEED TO MODIFIED ACCORDING TO THE SITUATION. THIS SHOULD BE LEFT UP TO THE PERSON INC HARGE OF THE TASK. NOT NECESSARILY THE PERSON BACK AT BASE. SFETY IS IMPORTANT BUT CERTAIN RISK WILL ALWAYS BE THERE.

42 NEED FOR STNADARDIZED TRAINING, HOWEVER PEOPLE WILL INTERPRET A LITTLE DIFFERENT/NO ONE WILL PERFORM THE SAME TASK TO SAME WAY/STANDARDIZED AS POSSIBE ANYWAY

43 KEEP A STRONG FRAMEWORK OF ESSENTIAL SKILLS ALL MEMBERS MUST DEOMNSRATE PROFICIEN, BUT ALLOW SOME VIRIATION IN TECHNIQUE

44
45 21) THERE IS SSAFETY IN CONVENTIOM
22) IT IS A QUESTION OF DEGREE (DIFFICULT AT BEST)

46 THIS TOPIC HAS BEEN DEBATED W/O MUCH AHPPENING. TIME TO GET ON THE BALL WITH THIS AN ENOUGH

POINTLESS TALK

- 47 EACH TASK MUST BE DONE AND COVERED CORRECTLY AS LONG AS THE F.T.TEAM DOES WHAT IS ASKED AND CVERS EVEYTHING SAFELY IT IS OKAY
- 48 SAFETY AND STANDARIZATION ARE KEY. THERE ARE MANY ()
 WAYS OF ACCOMPLISHING THE SAME TASK, HOWEVER, IT
 IS SAFR AND MORE EFFICENT IF EVERYONE OS READING
 FROM THE SAME SHEET OF MUSIC

49 50

- 51 SOMETIMES THINGS NEED TO BE DONE DIFFERENTLY TO BE SUCCESSFUL. STANDARDIZATION TRAINING IS A PRETTY GOOD IDEA, BUT DIFFERENT LEVELS NEED DIFFERNT SPECIALIZATION
- 52 THE STANDARDIZED TRAINING OUGHT NOT TO BE GSAR FTM/FTL LEVEL BUT RATHER TRULY EQUIPPINGPEOPLE TO BE EXPERT SAR PERSONNEL
- ON SEARCHS AND RESCUE, TEAMS ARE FORMED FROM WHOEVER SHOWS UP: WE MUST ALL KNOW HOW EACH PERSON PERFORMS A TASK
- 54 STANDARIZED TRAINING IS OK BUT WE SHOULD HAVE THE FREEDOM TO PERFORM OUR DUTIES/TASKS AS WE SEE FIT AS LONG AS IT IS SAFE AND APPRORPROATE TO THE SITUATION
- DIVERISTY IS OUR STRNGTH. DIFFERNT TECHNCIQS
 SHIFT EMPHASIS ON HOW RESOURCES ARE APPLIED.
 SINCE NO ONE KNOWS WHICH WILL OCATE THE SUBJECT
 UNTIL THE SUBJECT IS FOUND, BEST TO HAVE
 DIVERISTY. AND IT MEETS THE TASKS STRATEGIC
 OBJECTIVE. I BELEIVE WE NEED STANDARDIZED
 TESTING. THE SAME CORE WRITTEN AND THE SAME CORE
 PRACTICAL
- 56 A STANDARD ASRC WAY OF DOING THINGS WOULD HELP IN TRAINING HOWEVER PEOPLE SHOUDL BE ABLE TO DO THINGS DIFFERENTLY IF ITS SAFE
- 57 WORKIGN TOGETHER IS MUCH EASIER WHEN EVERYONE DOES SOMTHING THE SAME WAY

58

- 59 DIFFERENT PEOPLE HAVE DIFFERENT SKILLS AND DIFFERENT LEARNING STANDARDIZED TRINING MAY IGONRE THESE DIFFERENCES AND LEAD TO PROBLEMS.
- 60 THE TRAINING SHOULD BE STANDARD BUT SOMETIMES UNORTHADOX- PUTTING IT TO WORK MAKE STHE DIFFERENCE
- 51 SAFETY IS JOB #1 HOWEVER STNDARDIZATION OF TRAINIG IS EQUALLY IMPORTANT. TWO PEOPLE COULD BE WORKING TOGETHER EACH PERFORMING THE TASK "SAFELY" BUT IF TWO SETS OF PROTOCOL ARE BEING USED, DISATER COULD BE TEH RESULT
- 62 NEED TO MEET STANDARDS, NO STANDARDIZED TRAINING
- 63 SAFETY IS OVBIOSLY IMPORTANT. BUT THAT IS NO EXCUSE TO AVOID STANDARDIZED TRAINING
- 64 RE 21 ATHOUGH SAFETY IMPORTANT, AN ASSIGNED TASK HAS TO BE COMPETENTLY DONE
- 65 THE GROUPS ARE TOO DIFFERENT IN STYLE MEETING ATTENDANCE, MEETING FREQUENCY

CERTAIN LEVELS OF TRAINING, A STANDARD WHICH I FEEL WE MEET BY ADHERING TO ASRC TRAINIGN STANDARDS. THERE MUST BE PUBLISHED STANDARDS, BUT THERE MUST 'C BE ROOM FOR VIARATIONS FOR INDIVIDUAL OR GROUP VARIATION BASED ON GEOGRAPHY, ETC. IMPROVISATION AND THINKING TO ADPAT ARE NOT TO BE TRAINED OUT ONC EOF THE MOST FRSUTRATING ASPECTS OF ANY MISSION IS NOTBEING ABLE TO DEPEND ON THE QUALITY (READ PROFESSIONAL) OF THE OTHER PEOPLEIB LUE WITH ALLOWANCES FOR PERSONALITY AND STYLE EACH LEVEL SHOULD BE CAPABLE OF PERFORMAING THE SAME BASIC FUNCTIONS; HOWEVER IF TASKS ARE PERFORMED SAFELY AND EFFECTIVELY WE SHOUDL ALLOW OUR MEMBERS TO EXERCISE THIER OWN JUDGEMENT WHEN POSSIBLE TRAINING MINIMUMS ARE TOO LOW AND SUBJECT TO TO MUCH INTREPRETATION NONE OF US IC THE SAME WAY AND I DON'T THINK WE HAVE TO. IF AN OPS OFFICER (OSC) FOLLOWS AND ICS DIRECTIVES, I DON'T THINK HE OR SHE SHOULD HAVE TO BE EXACTLY LIKE THE PREVIOUS OR NEXT OPS PERSON WE NEED STANDARDIZED TRAINING WE NEED STNADARDIZED TRAINING, BUT NEED TO BE SUFFICENTLY FLEXIBLE TO BE ABLE TO ADAPT TO CHANGED SITUATIONS NO TWO PEOPLE ARE GING TO DO A TASK IN THE SAME WAY - AS LEADERSHIP STYLES GROUP EXPEREINCE AND TERRAIN WILL HAVE IMPACT ON THE TASK. TASK NEEDS TO BE SAFELY AND EFFECIVELY. WE DO CONTINUE TO NEED SOME STANDARDIZED TRAINING QUESTION 21 SEEMS TO SET THE TWO CHOICES AS A PARADOX, BUT AS LONG AS WE TRAIN FOR SAFETY AND PERFORM AS TRAINED, SATISFACOTRLY RESULTS SHOULD BE OBTAINED SAFETY IS A HUGH FACTOR, BUT QUALIY AND EFFICENY COUNT EFFICENY AND SAFETY ARE ESENTIAL. IF DOING THINGS DIFFERENTLY WAYS AFFECTS THE ABILITY OF OTHERS TO TAKE OVER, THEN THAT IS A PROBLE. IT IS NOT A PROBLEM JUST BECASUE IT IS DIFFERENT. WE CAN'T CRANK OUT CLONES - BUT IS OS UD=SEFUL TO KNOW THAT FIELD TASKS ARE BEING DONE TO THE SAME LEVELS SINCE RADIO 020-22 DEPENDS ON THE TASK. COMMUNCIATION RELAYS ON EVERYONE DONING THE SAME ON-AIR TALKING IT SHOULD BE HIGHLY STANDARDIZED. FAMILY INTERVIEWING DEENDS ON THE INTERVIWERS PERSONALITY, SITUATION, ETC. AND THEREFORE SHOUDL

BE GUIDED BY GENERAL REQUIRMENTSAND NOT SPECFIC QUESTIONS TO ASK. THE AHRDEST AREA TO STANDARDIZE

IS EQUIPMEN AND DEPLOYMENT, SINCE I PERSONALL

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YOBJECT TO CERTAIN ITEMS, SUCH AS CLIPING INTO THE LITTER ON SEMI-TEHCNICAL WORK. MOST PEOPEL IN AN DOUT OF ASRC DISAGREE WITH CLIPPING IN, AS IT WILL ICNREAS TEAM RISK AND BELAY LOADING. BOTTOM LINE "SAFE" PRACTICS SEEM TO BE BASED ON PERSONAL AND HISTORICAL FEELINGS AND NOT APPORACHED BASED ON WHAT HAS BEEN FOUND FAULKTY (AND WHY) OR SCIENTIFIC FACT (SUCH AS HYSICS BASED ON LOADING NUMBERS, ETC) THE RESULT WILL BE ONGOING ONFLICTS ABOUT HIW THINFS SGOUKD BEDONE AND STNADARDS WILL EITHER FAIL OR BE IGNORED. STANDARS MUST BE PERIODICALLY REVIEWED T SEE IF THEY ACCOUNT FOR NRE/BETTER METHODS OF DOING BUSINESS

88

89 EVERY SEARCH AND EVERY TASK IS DIFFERNT. THERE HAS TO BE ENOUGH FLEXIBILITY IN THE "RULES" TO MEET THE NEEDS OF VARYING SITUATIONS

90

91 TO HAVE A STNADRDIZED WAY OF DOINGTHINGS HELP NEWCOMES, ICNREASES TEAM WORK AND PREVENTS UNECESSARY ARGUEMNTS WHEN QUICK ACTION IS REQUIRED

92 93

94 ALTHOUGH THERE ARE A LOT OF WAYS TO DO THINGS, AND TRYING THEM ALL OUT IS GOOD. LIFE IS MUCH LESS COMPLICATEDS WHEN WE ALL ALL DOING THE SOEMTHING THE SAME WAY.

Record# TWENTYSEVN

11 12 13

- 1 IF A GROUP DOES A PARTICLUAR FUNCTION WELL, EVEN THOUGH THE ORD DOSN'T SUPPORT IT AS A WHOLE, SUCH AS CAVE OR WATER RESCUE, IT SHOULD BE ALLOWED, BUT THE GROUP SHOULD APPROACH ASRC TO ADOPT A NEW STANDARD A TWO WAY STREET.
- 2 SOME THINGS DIFFERENT GROUPS DO DIFFERENTLY, BUT WE SHOULD ALL FOLLOW THE SAME BASIC GUIDELINES.
- 4 IN MY OWN EXPERIEINCE WITH ROPE WORK VS CAVEERS OEPRATE VERY DIFFERENTLY AMONG THEMSELVES BUT OFTEN BECASUE OF DIFFERING ENVIRONMENTS, EUOPEAN CAVERS OPERATE COMPELTLY DIFFERENTLY THAN ANY US CAVERS. ROCK FOLKS ARE DIFFERNT STILL AS MOUNAINERS.
- 5 GROUPS SHOULD FOLOW THE EXSISTING RULES AND CONCENTRATE ON TRAINING AND PREPAREING UNDER THOSE STANDARDS.
- 7 DIFFERENT GROUPS HAVE DIFFERENT NEEDS AND SHOULD BE GIVEN SOME LEEWAY BUT SHOUD ALSO BE MONITORED OCCASIONALY TO MAKE SURE THEY ARE ACTING IN THE BEST INTERESTS FOR THIER COMUNITY, AND FOR THE PEOPLE THEY ARE LOOKING FOR.
- 8 I BELIEVE MINIMUM TRAINING STANDARDS,
 ORGANIZATIONAL STRUCURES, ROLES AND TITILE SHOULD
 BE PROMULGATED BY THE CENTRAL ORGANIZATION.
 ACCUNTABILITY OF THE MEMBER GROUPS IS NECESSARY,
 BUT I AM UNCLEAR TO WHAT EXTENT.
- 9 10 I DONT KNOW ABOUT THE ASRCS CENTRAL ORGANIZATION.
- 14
 15
 16 the CENTRAL ORGANIZATION IS TOO HEAVILY INFLUCED BY CHARLOTESVILLE.
- 17
 18 THESE STATEMENTS ARE GENRAL INCORPRATE MANY ISSUES AND ARE HARD TO GIVE A SINGLE MEANINGFUL RATING.
- 19 CENTRAL SHOULD AIR COMMUNICATION BETWEEN TEAMS RE: EDUCATION ACTIVITIES SKILL CHECK OFF SHEETS,
 ASSESSMENT.
- A CENTRAL ORGANIZATION MUST HAVE ENOUGH POWER TO MAKE MEMBERS CONFORM TO SOME STANDARDS SO THAT MULTI-MEMBER MISSIONS CAN BE ACCOMPLISHED WITH MINIMAL CONFUSION AND OPERATING PROCEDURES.
- 21 IF RULES ARE BROKEN SOMETHING NEEDS TO HAPPEN, IF YOU DON'T LIKE SOME THING CHANGE IT. GROUPS RUN INDEPENDANTLY ANWAYS AS LONG AS WE FOLOW YOUR BASIC RULES.
- 23
 24 SOPS/ THOSE WHO DON'T FOLLOW CAUSE LOSS OF ASRCS
 CREDIT IN SAR COMMUNITY.
- 25 26 FREEDOM WITHIN GROUPS IS CERTAINY FINE BUT WITHOUT

COME CERTRALIZATION AND STANDARIZATION GOVERNMENT AENCIES AND THE PUBLIC WON'T TAKE US SERIOUSLY.

27
28 I CANT ADQUEATELY ANSWER THESE QUESTIONS BASED ON MY OBSERVATION OF ASRC PERFORMANCE FROM THE POINT OF VANATGE WITHIN MY GROUP. DOES THIS MEAN ASRC IS TOO WEAK?

29 30

31 I DO NOT KNOW MUCH ABOUT THE ASRC ITSELF. IT MIGHT BE BETTER FOR GROUPS TO INTERGRATE AND FURTHER STANDARDIZE WHAT THEY DO. IT WILL BE HARD FOR MEMBERS TO RELATE STRONGER WITH ASRC THAN INDIVIDUAL GROUPS THOUGH.

32

33 THE RULES MADE SHOULD BE FOLLOWED BY EVERYONE $\widehat{\mathcal{L}}$ REGARDLESS OF WHO MAKES THEM

34 35 36

37 THE GOVMNT SEEMS TOO BUEARCRATIC AND IT IS THE GROUPS RESPONSIBILITY TO KEEP THE FOCUS ON SAR

38 GROUPD SHOULD BE ABLE TO WORK INDEPENDANTLY OF ASRC WITHIN REASON

39 40

- AGAIN CENTRAL MANAGEMENT CANNOT BE THERE ALL THE TIME. this is a vlunteer organization if we were paid people, rules can be more enforced. Not to say we sould do as we please. Llet each group command make the call. You have tio have a certain amount of leadership, training and control
- 42 GOTS TO HAVE REULES AND LEADERSHIP. RULE AARE MADE FOR A SPCIFIC PURPOSE. IF YOU DISAGREE WITH THE RULES, THERE IS A VEHICLE IN PLACE TO CHANGE THEM
- THE COMPONET GROUPS SHOULD RETAIN THIER INVIDUAL CHARACTER AND SPECIALITIES, BUT SOME AUTOMONY MUST BE CEDED TO THE CENTRAL ORGANIZATION TO FACILITATE THE EXPANSION OF OUR MISSION (1) NATIONAL NOTORIET (2) REGIONAL REPSPONSE (3) ON CALL FOR DISASTERS
- 44 IF WE DON'T BECOME CENTRALIZED WE WILL NOT EXSIST!
- 46 ALL TEAMS NEED TO WORK TOGETHER MORE AND REPSOND MORE EFFECTIVELY W/O A DEBATE ON FEDUALISM VS CONFEDERALISM IN THE ASRC

47

- 48 IF THE GROUPS ARE TO WORK TOGETHER, THEY MUST CONFORM TO THE SAME SET OF ORGANIZATIONAL STANDRDS. THIS IS PARTICAULY IMPORTANT IF WE INTEND TO GROW
- 49 GROUPS SHOULD BE INDEPENT, BUT NOT REPRESENT ASRC IN THEIR OTHER ACTIVITIES

50

AS LONG AS ALL GROUPS HAVE INUT WHEN RULES ARE BEING MADE, AND THE RULES ARE MADE WITH EVERYONE IN MID, THING SHOULD GO SMOOTHLY.

24. IF WE DO NOT EXPAND TO MUCH YES OTEHRWISE NO.
25. ONLY IS IT CAN BE DONE W/O USPERING POWER AND CONTROL OF THE INDIVIDUAL GROUPS.
26. THERE IS NOTHING TO SAY GROUPS CAN'T DO HAT THEY WANT AND STILL MEET THE GOALS OF ASRC.
TOO MANY BURECRATIC POLCIES MAKE US WEAK AN DINEFFICECTUAL. PEOPLE NEED TO SEE THE ADVANTAGES OF ASRC PARTICPATION

53

- 54 THE CENTRAL ORGANIZATION SHOULD BE AN ADVOCATE FOR A THE SUPPORT OF THE GROUPS
- 55 THE CENTRAOL ORGANIZATION NEEDS TO BE WEAKEND SOMEWHAT IN SOME REGARDS
 CREATE MORE FLEXIBLE RULES THE GROUPS CAN WORK WITH THE ENFORCE THEM UNIFORMLY AND FAIRLY
- 56 GROUPS SHOULD ALWAYS BE FREE TO EXCEED THE STANDARD, BUT SHOULD HAVE TO MEET A DESIGNATED STANDARD FOR THIER PROGRAM

57

- 58 I DON'T KNOW ENOUGH TO OFFER AND OPIONION #
- 59 SOME CONTROL IS DEFINITLY NEEDED AT HIGHER LEVELS BUT INDIVIDUAL GROUPS NEED SOME AUTONOMY AS WELL
- 60 THE RULES ARE USALLY MADE FOR A GOOD REASON VOTED ON AND ACCEPTED
- 61 THE CENTRAL/FEDERAL/CORPORATE ORG NEEDS TO STENGTHED, IDEALLY, I WOULD LIEL TO SEE SOME VETO POWER LEST WITH EACH MEMBER GROUP. (I.E 3 OUT OF 5 GROUPS CAN VETO A CENTRAL ORG DEVISE
- 62 ASRC SHOULD WORK TO ENSURE GROUPS MEET STNDARDS.
 IT COULD BE ASRC SHOULD RESTART AND REINVENT.
- STANDARIZED TRAINING WILL ONLY HAPPEN AFTER THE CONFERNCEHAVING THE ULTIMATE AUTJORITY OVER POLICY. OF COURSE THIS SUPPOSES THE ASRC IS CAPABLE OF MAKING AN EDUCATED AND INTELLIGENT DECISIONS
- 64 IF WE WANT STATUS OF "PROFESSIONAL" SAR PERSONNEL AND RESPECT OF RAS AS WELL AS RECOGNITION OF EXPERTISE (CALLED FIRST NOT AS LAST RESORT) THEN THERE MUST BE A MECHANISM FOR RULE ENFORCEMENT TO INSURE STANDARDIZATION OF TRAINING, CERTIFICATION AND RECERTIFICATIONOF SKILLS AND UNIFORMITY OF PROCEDURES THROUGH THE GROUPS. THE ATC MAU SERVE AS A PARADIGN OF STRUCTUE AND ORGANIZATION. A RESOURCE IS WORTHLESS IF IT IS COONOT BE EXPLOITED WHENA ND WHERE IT IS NEEDED. NO MATTER HOW WELL MEANING THE INTENT. I HOPE THIS IS NEITHR RESATES THE PROBLEM OR RE-INVENTS IT WHAT IT IS THAT I AM DOINGIN SAR.

65 66

- 69 I THINK A CENTRA; L ORGANIZATION STRENGTHS
 CREDABILITY, DECREASES RESDUNCENY AND OFFERS A
 CLEARINGHOUSE FOR KNOWLEDGE, GOALS AND TRAINING
 OPPORTUNITIES.
- 70 CENTRAL ORGANIZATION IS NEEDED FOR COORDINATION & AND SETTING MINIMUMS OF SAFETY AND ABILITY

71
72 ON A MISSION All tems wear the same patch (#23) if the central organization has the power to produce and enforce RELVENT TRAINING AND PERFORMANCE STANDARDS AND PRACTICES ITEM #23 WILL CEASE TO BE AN ISSUE, TO THE BENIFIT OF FUTRE SEACH SUBJECTS.

ASRC MEMBERSSHIP SHOULD BE SOMETHING ITS CONSTITUTE GROUPS REACH UP TO

73 74

75 AS LARGE AS ASRC IS CENTRAL AUTHORITY ELECTED FOR SHORT TERM BY GROUPS IS CRITICAL

76 WHILE I LIKE STANDARDIZATION AND CONTROL TO AN EXTENT, I WOULDN'T WANT TO HAMSTRING INDIVIDUAL GROUPS. I THINK THE CENTRAL ASPECTS SHOULD BE CLEAR, DEFINED ORGANIZED, ETC, BUT SHOUDL NOT BE ABLE TO DICTATE TO GROUPS. MAKE CENTRAL ORGANIZATION BETTER AND CLEARER NOT NECESSARILY STRONGER

77

78 THE CENTRAL ORGANIZATION SHOULD NOT MAKE RULE OPPOSED BY ITS GROUPS

79

ASRC SEEMS TO BE THE VIOCTIM OF ITS OWN BYLAWS. IT HAS BECONME TO UNWIELDY TO FUNCTION AT TIMES. THE BOD SEEMS TO SPEND ALL OF IS TIME AND ENERGEY ON ARGUEING 'WHERE THE COMMAS GO" IF SMOETHING THAT IS REALLY NEEDED IS ALLOWED UNDE THE CHARTER. THEY NEED MORE FLEXIBLE BY-LAWS AND KLESS DEBATE ABOUT WETHER OR NOT SOMETHING CANB BE ALLOWED UNDE THE BY-LAWS AND MORE DISCUSSION ABOUT WETHER IT IS GOOD FOR THE GROUPS (IE TOO MANY "LAWYERS" ON bod).

WE STILL NEED SOME CENTRAL ORGANIZATION, BUT NOT THE THE EXTENT THAT IT OVERDIES THE INDIVIDUAL GROUPS

81 MAYBE stronger central organization and a more standardized local program would prompt more recognition from other state emergency services making for more missions and more lives saved

82 ASRC LIKE ALL ORGANIZATION, NEEDS CENTRAL ORGANIZATION. INDIVIDUAL GROUPS SHOULD BE FOLLOW THAT GUIDANCE BUT NEED SOME ROOM FOR INDIVIDUAL (SEPERATE) IDEAS

83

84 I AMA BASIC GRUNT, AND I AM NOT KNOWLEDGABLE ENOUGH TO ANSWER 24,25,26

85 GROUPS NEED TO TAKE BOD MORE SERIOUSLY. THE RECENT TURN OUT OAT GENERAL MEMEBRSHIP MEETING IS AN EXAMPLE OF THE LACK OF SERIOUSNESS SOME MEMEBERS AND GROUPS HAVE FOR ASRC

86 I FIND THAT NEWER MEMBERS TO THE ASRC GROUPS DN'T HAVE A CLUE ABOUT THE ASRC ITSELF. WE NEED GROUS BUT NOT THE CLIQUES

87 IF THE ORGANIZATION IS MADE STRONGER THE TEAMS WILL HAVE TO WORK CLOSER TOGETHER. IF A GROUP IS PERPUTALLY (ALMOST ALWYS) GOING AGAINST THE ORGANIZATION THAT GROUP SHOUDL EVALUATE LEAVING THE ORGANIZATION. FOR stronger organization to work all groups will have to helpin deciding how

the organization will work, not just a few who powerful ofices, prorpgrat epersonal opinions or work out 11th hour slutions. If the groups ARE UNWILLING TO COMMIT RESOURCES TO SUPORT THE ORGANIZATION (WITH ITS INCREASED POWER TO STANDARDIZE, ENFORECE ETC) THEN THE ORGANIZATION HAD BETTER STAY WEAK SO AN INDIVIDUAL GROUP CAN IGNORE OR DEFY WHAT THEY SEE AS BAD POLICY THAT THEY HAD NO SAY IN THE MAKING.

88 89

ALL GROUPS SHOULD HAVE TO MEET A MINIMUM STANDARD THATIS SET BY THE CENTRAL ORGANIZATION. IN ISSUES OF SAFETY AND TRAINING, THE CENTRAL ORGANIZATION SHOULD BE ABLE TO ENFORE THE RULES AND STANDARDS, BUT I DO NOT WANT TO SEE THE MEMBER ORGANIZATIONS BEING HARRASSED ABOUT INANE ISSUES LIKE PEOPLE WEARINGWHITE BUTTOMS INSTEAD OF BLACK "REGULATION" BUTTONS

90

91 STRENGTHING THE CENTRAL ORGANIZATION IS IMPORTANT FOR STANDRIZATION OF TRAINING

92 93

94 IF WE ARE WORKING TOGETHER WE NEED A "CENTRAL GOVT" THE WORLD OF sar IS NOT OVERALL IN ANARACHY

leco:	rd#	TWENTYEGHT
	1 2	
	3	
Sand Sand	4 5	I DO NOT BELIEVE I HAVE EVER SEEN WHAT I THOUGH WAS AN UNSAFE SYSTEM FROM AKNOWLEDHE PARTICIAPNT BUT I HAVE OFTEN BEEN SUPPROSED AT WHAT I SAW AND SOMETIMES CHNAGED MY OWN WAYS.
	6	
	7 8 9	I AM VERY GLAD TO BE A PART OF THE ASRC.
	10 11 12	
	13	WISH I HAD MORE TIME TO CONTRIBUTE. WORK AND FAMILY PULL MORE THAN WHEN I WAS SINGLE. I AM STILL CONCENREND AND APPREICATE THAT OTHERS HAVE/MAKE MORE TIME AND CONTINUE THIS GREAT ORGANIZATION.
	14	
	15 16	I HAVE BEEN IN SAR SINCE 1989. VERY LITTLE INPUT BUT A STRONG INTEREST. A GOOD JOB IS DONE BY ALL.
	17	
	18	WE ALSO NEED TO BE IN THE BUSINESS OF MAKING RAS AWARE OF SAR ISSUES AND RESOURCES(INCLUDING
0	19	ASSISTING.LOCAL PREPLANS, ETC) I'D LIKE TO EMAIL TO SOME CONTROL PERSON SOME OF THE ACTIVITIES WE HAVE CCREATE (CAN BE USED AS EXAMPLES FOR OTHER TEAMS, OR OTHER TEAMS CAN SUGGEST THEIR ACTIVITIES)
	20 21 22 23 24 25 26 27	
	28	ALL THINGS BEING EQUAL, I'D FAVOR A PROCESS THAT ACHIEVES ACOCUNTABILITY OF GROUPS AND INDIVIDUALS;
	29	AND, LEADS TO SUCCESSFUL SEARCHES. I THINK THE CONFERENCE SHOULD SEEK CORPORATE SPONSER. IT WOULD BE NICE TO RECIEVE FREE OR CHEAP STUFF LIKE BATTERIEIS, RADIOS THAT COULD THEN BE DISTRUBTED TO THE GROUPS
	30 31	
	32 33	WE NEED TO GET OUT IN THE PUBLIC MORE. WE NEED TO GE TOUR NAME OUT SO MORE PEOPLE WILL KNOW WE EXSIST
	34 35 36	
	37	THE CENTRAL ORGANIZATION IS DRAGGING ITSELF DOWN INPAPERWORK AND MAKING ITSELF VERY ANAPPELAING TO

MEMEBRS - NEED OT REFOCUS ON OUR COMMON PURSUIT AND COMON DESIRE TO HELP PEOPLE AS A MOTIVATING FACTOR. ANY WAY TO REDUCE TH EPOLITICAL HOSTILITY BETWEN THE GROUPS AN D CONFERENCE SHOULD BE EXMAINED AND IMPLIMENTED. SURVEY IS A GOOD IDEA, BUT WHY LABE IT FROM WHICH GROUP IT COMES FROM? THAT DESTROYS THE ANBONIMITY AND BAISES THE READERS/SURVEYOURS THOUGHTS ON THE RESULTSB/C THEY ARE NATURALLY WIEGHTE DAGAINST PREVIOUS IMPRESIONS OF THE GROUP.

WE NEED A STRONGER VOICE IN THE SME SYSTEM AT STATE LEVEL. WE GET WLAKED ON TOO MUCH BY LOCAL AUTHORITIES WH DO NOT HAVE PEOPLE TRAINED AS US.

HURTS THIER PRIDE?

39 40

41 WEN I FIRST STARTED UP WITH THE ORGANIZATION THE CASUE AND ORGANIZATION AS A WHOLE WAS GREAT NOW I SEE THE ASRC AS ALL POLITICAL AND LITTLE CAUSE YOUA RE TO WORRIED ABOUT DOTTING THE IS AND CROSSING THE TS THAN WHAT WE WERE ORGIANLLY INTENDED THE PERSOM WHO IS LOST AND INJURYED AND THE FAMILY LETS GET BACK TO BASICS PLEASE.

42

ASRC SHOULD BEGINT ODAY TO DEVELOP RELATIONSHIPS WITH OTHER SAR ORGANIZATIONS ACROS THE NATION, THE MILITARY, POLICE DEPARTMENTS, FEMS AND PROFESSIONAL EMS UNITS (ES FAIRFAX FIRE AND RESCE)

44

AN EXECUTIVE SUMMARY OF THIS SURVEY WOULD AND 45 CONFERENCE AND GROUP PERFOMANCES, WOULD ALLOW US ALL A BASIS FOR WORKING IN CONCERNT.

STAY AWAY FROM THESE REGIONAL MILITA GROUPS THEY ARE DANGEROUS AND WILL DMAGE THE ASRC. TOO MANY RUMORS ARE BEING REPORTED OF ASRC MEMBERS FLIRTING WITH THE MILTIA CROSS-TRAINING! THEY SHOULD NOT BE A SOURCE FOR NEW MEMBERS

47

IF PERSONNEL FROM DIFFERENT GROUPS ARE TO WORK TOGTERH SEAMLESSLY THEN IT IS IMPORTANT THAT A CENTRAL ORGANIZATION HAS SUFFICEN POWERS TO MANAGE.

I WOULD ALSO LIKE TO SEE MORE ASRC PERSONNEL WORKING TOGETHER AS A "TEAM" DURING SAR MISSIONS. ALL TOO OFTEN, WE END UP HAVING TO PROVIDE FTLS TO LEAD A GROUP OF INEXPERIEINCED SEARCHES. MOST TROUBLING IS WHEN A FTM OR EVEN WORSE A COQ ENDS UP HAVING TO LEAD A MISSION. THERE AR EVEN SEARCHES WHERE THERE APPEARS TO BE TOO MANY IC/IS'S AND NOT ENOUGH FIELD PERSONNEL. IT IS IMPORTANT THAT BAS EPERSONNEL BE WILLING TO GO IN THE FIELD IF NEEDED TO LEAD, RATHE RTHAN HAVING A COQ LEAD (NOTE: THIS IS MY PERCEPTION OF WHAT I HAVE SEEN.)

49 50

51 52

EACH ASRC GROUP IS UNIQUE. EACH HAS ITS INHERANT STENGTHS, AS WELL AS WEAKNESS. FORCING TO MUCH CENTRALIZATION MAY ALTER THIS PRECARIOUS BALANCE AND ACTUALLY CAUSE GROUPS TO REBEL RATHER THAN UNITE. SOMETIMES WE ARE STANGLED BY OUR OWN BUREACRCY AND IFLATED SLEF IMPORTANCE. I THINK WE NEED TO EVALAUTE WHAT WE WANT TO BE ALL ABOUT.

53 54

IN THE FUTURE WE NEED TO EXPAND OUR CAPABILITES IN TEHCNICAL RESCUE AND OTHER AREAS. WE NEED TO FOCUS ON OUR PROFESSIONALISM AND PROMOTE THIS AND OUR CAPABILITES TO ANY AGENCY THAT WILL ISTEN. THIS WAS AN EXCELLENT IDEA. IT SHOULD PROVE VERY HELPFULL IN THE FUTURE DEVELOPMENT OF ASRC

55 56

57

TRAINING. TRAINING, TRAINING

58 59

- 60 I'VE BEEN OUT OF THE SAR LOOP FOR A WHILE, BUT I CAN'T THINK OF ANYTHING THA I DISLIKED ABOUT THE ORGANIZATION
- GOOD LUCH, PLEASE CONSIDER INCLUDING THE BUSINESS COMMUNITY 91.E LAWYERS, DOCOTORS, CORPROATE LEADERS) ON THE BOD AND SEPERATING ADMIN FROM OPS (AS YOUA RE TRYNG TO DO)

 TE ASRC SHOUDL RELY ON TEHCNOLOGICAL ADVANCES FOR BOTH ADMIN AND OPS. OUTSIDE RESOURCES SHOULD BE TAPPED TO PROVIDE THE ASRC WITH SUPPORT
- 62 THE INFIGHTING IS VERY DAMAGING TO THR GROUPS AN SAR IN GENERAL
- 63 I THINKTHE CONFERECE SHOULD DVIIDE INTO DIVISIONS BY STATE AND ESTABLISH PROTOCLS AND STANDARSD FOR EACH

64 65

66 I FEEL THAT WE SHOULD CONCENTRATE ON WILDERNESS SAR, RURAL SAR BUT CONSIDER URBAN SAR AS IT OCCURS.

I FEEL THAT CENTRAL ORGANIZATION AND STANDARDS ARE VERY USEFUL. BUT A STRONGER CENTRAL ORGANIZATION OR OFRCINGMEMBERS TO PERFORM TASKS IN AN IDENTICAL MANNER WOULD BE DETERMI=ENTAL.

I THINKTHE ASRCS CURENT SIZE IS A GOOD, MANAGABLE ONE, MUTAL AID IS ALWAYS AN OPTION.

67

- I RECOGNIZE AN AGNDA BENEATH SOME OF THE STATEMENTS THAT I FEEL SHOULD BE ADDRESSED OPENLY, NOY IN SUBTLE STABS IN A SURVEY. II HOPE YOU WILL BE OPEN TO DISCUSSION BECASUE I AM CERTAIN THAT HAS NO PLACE IN OUR MISSION
- 69 ASRC HAS GROWN CONSIDERABLY. EITHER STOP THE GROWTH AND KEEP EMAINING GOVERNMENT OR ALLOW GROWTH WITH A CHANGING CENTRAL GOVERNING BODY

70 71

72 73

74
75 ASR EITHER NEEDS TO GROW AND ORGANIZE OR FRAGMENT.
THE INLFUCNES OF THE CLIQUES WIL DESTROY IT
OTHERWISE

IT WOULD NICE TO HAVE A SEARCH AGAIN SO WE COULD PRACTICE WHAT WE PREACH AND TEACH

77 78

76

79

80 81

82 83

84 I FEEL ASRC IS A WODERFUL GROUP. IT IS NICE TO SEE SOMEONE ASKIGN MEMBERS OPIONIONS

85

86 WE NEED MORE MISSIONS. GREAT JOB DAVE - THE FUTURE OF ASRC IS LOOKING GOOD. WE NEED TO REPRINT THE MASTER COLOR CODE LIST.

87

I SEE THIS ORGANIZATION AT A POINT WHERE YOU (DAVID C=CARTER) CAN EITHE MAKE FUNDAMENTAL SCHNAGES START OR IF IT FAILS, A BACKLASH WHICH WILL ENTREHCH THE PRESENT SYSTEM, I F=DO NOT LIKE THE LACK OF COMMUNCIATION I HAVE SEEN BETWEEN THE GROUP MEMEBERS AND THIE DELEGATES ISINCE THE DELEGATE I KNOW HAVE NOT BE ADQUALTELY INFORMNED OF WHAT THEY ARE SUPPOSED TO VOTE ON INBEHALF OF THIER MEMBERS) AND COMMUNICATION BETWE GROUPS (FOR MANYOF THE SAME REASONS) MOST MEMEBRS ARE NOT AWARE OF WHAT GOES ON AT BOD MEETINGS AND THERFORE DON'T CARE OR CONCERN THEMSELVES WITHT HE ORGANIZATION BECASUE THEY DO NOT KNOW WHATIS AT STAKE.

THE INTERT-LEVELIN ASRC ORGANIZATION STRUCTURE VERY WELL INCREASE IF THE ORGANIZATION WAS SEEN TO PRODUCE TANGIBLE RESULTS AND TEANGIBLE BENIFITS TO ITS MEMBERS. NEW AD EXSISITNG GROUPS COUDL RECIEVE ASRC BACKED HELP IN WIRITNG MOMS WITH OUTSIDE ORGANIZATIONS. EXPLAINATIONSIN WRITING NOTHEARSAY OF WHY STNADRDS ARE NEEDED/ENFORCED MAY HELP THIER IMPLIMENTATION. A FINAL THOUGH ABOUT INVOLEMENT M=WOULD DEAL WITH HOW OTHER GROUPS COULD AFECT ALOCAL GROUP'S INDIVIDUAL. EXAMPLE, THE WEL ESTABLISHED GROUPS OPERATING WITHIN THIER OWN AREA MAY SESENT NEWER GROUPS WITH DIFFERENT IN NEWER ARES OF OERATION. THE NEWER GROUP PORBALY RESENT THIS INFLEXIBILITYOF THE TRADIONAL GROUPS. THE ONLY MECHANISM TO ADDRESS BOTH GROUPS NEEDS IS THE ASRC ORGANIZATION TO ARBITTRATE BETWEEN THE DIFFERNT NEEDS. A STRNG ASRC WILL ACTICELY MEDICATE. A WEAK ASRC WILL REOUIRE THE GROUPS TO WORK OUT THEIR CONCERNS THEMSELVES. A STRONG ASRC WULD BE MORE ACCEPTED IF IT IS SEEN AS A USEFUL ARBITRATOR INSTEAD OF A SIMPLE CALLOUT MECHANICSM TO ALLOW AN IDNVIIDAUL GROUPACC ESS TO A "DISTANT" SEARCH THAT THEY NORMALLY WOULD NOT BE INVITED TO.

88 89 90

THIS IS A GOOD BEGINING:

94 WE HAVEN'T HAD ONLY SEARCHES SINCE OCTOBER ARE PEOPLE DEVELOPING A SENSE OF DIRECTION?

An Issue Paper by Mark Pennington ASRC Response to Disasters

the Oklahoma City bombing and the recent hurricanes, I have been asked by several ASRC people why ASRC isn't more involved with disaster work. I think it's time to look at the reality of what disaster work means. With one of my other hats, I have had quite a bit of experience dealing with disasters in Virginia and it's a lot more complicated that just showing up. DESIRE DOES NOT EQUATE TO CAPABILITY!!

Some of the people were annoyed that ASRC wasn't "dispatched" to the Oklahoma City bombing. My question to them was "TO DO WHAT????" At any given moment there were more people there specifically trained in each of the fields of collapsed structure SAR, heavy rescue, disaster medicine and command and control of a disaster than ASRC has active members. What special capability was ASRC going to lend? Some folks said that we have incident staff that could have helped organize the effort. Does ASRC have any training in this TYPE of incident? No! Running a relatively small lost person search for a single subject does not translate to the ability to organize a disaster of national magnitude.

But ASRC could help, they say. Let me give you a quick dose of reality. ASRC is not the only organization that has heard of ICS or that can manage an incident. The emergency services community at the federal, state and local levels all have people trained to handle disasters. They practice and polish these skills regularly. The federal government (through FEMA) has a comprehensiv

EPP has set ESF's for all aspects of a disaster. If you don't know what an E s or don't know under which ESF ASRC would fall, then I suggest you learn more about the federal and state disaster response system. The state has a state level counterpart for each federal person and a local counterpart for each state person. The federal government has Overhead teams and Disaster SAR teams on standby all over the country. All of these people have been trained to the same standard (GASP! There's that concept again! Yuck!) and drill regularly.

Well maybe ASRC should just go there and volunteer, they say. Let's examine what would happen if ASRC just decided to show up. First they would be stopped at a roadblock by a State Trooper (who has already had a bad day) and told to turn around and go home. "But we're the ASRC and we're here to help!", you'll say. He'll tell you that he doesn't care if you are Sister Theresa reincarnated and that if you don't turn your car/bus around, you'll be going to Jail. All he knows is that he doesn't know you from Adam, you're not on his list of organizations authorized to enter the area and you're the 1000th person that day to tell him that you'll solve all their problems (98% of whom are probably really scam artists). He doesn't have time to figure out if you are for real or just another bozo so you'll be turned back. But, lets say you do manage to get past the roadblock, you report to the FCP and are put to work sorting clothes in the Donations Management area. Why? Because, more that likely, you don't know how to work in their system, they have never heard of you before and they don't have time to figure out if you are for real or just another bozo. The other possibility is that you are arrested for interfering with the rescue effort. (If you think this is BS, talk with the) volunteer SAR people arrested in OK for showing up unauthorized.) What would you expect a Richmond fire chief working a multi-building blaze to do with the volunteer firefighter from Arkansas that shows up and offers to help. He'll be told to stand behind the yellow line, thats what, because he might very well BE God's gift to firefighting, but he's an unknown that can't be dealt with right now. ASRC IC's won't put an unknown local person in charge of a major search task, so why should they expect state and local

ASRC does have managers, and if they are willing to put forth the several years of study and effort to become Certified Emergency Managers under the FEMA gram, then they might be used in a managerial capacity during a disaster

Some have said that ASRC could do swiftwater rescues after major flooding. ASRC does have a few people trained in swiftwater rescue (three I think), but does it have enough people to field a team. Not even close! Besides the fact that every rescue squad and fire company east of the Mississippi seems to be putting together swiftwater rescue teams, the ASRC does not have equipment (PFD's, throw bags, boogie boards, Zodiac's, etc.), the alerting system for a timely response or enough people strategically located to keep travel time under several hours. Could this be accomplished? Sure, if ASRC wants to put forth the considerable effort to gather the equipment, train enough people in the standard Swiftwater Rescue I and II courses (standard training...what a concept!) to insure a minimum callout can ALWAYS be supported and travel time is small, AND develop an alerting system to alert only the needed individuals in a timely manner.

It has been suggested that ASRC could helo-rappel or parachute (yes, parachute) into towns cut off by a disaster to provide emergency medical care and communications until help can arrive. OK folks...does anyone REALLY believe that this is viable mission for ASRC?!?!? We do have some folks that can do backcountry EMS for one or two victims at a time, but do we really have anybody capable and equipped to become medical command and control (without outside guidance) for an entire town of several hundred or a thousand people for up to a week? Could we do it, someday? Sure. Aside from the fact that the military and the NDMS already has a plan for this, we could do this someday. It would ran a MAJOR commitment of the ASRC to the training needed, the licensing the sand obtaining the necessary equipment.

Some have said that ASRC could be paired with the FEMA teams. If ASRC wants to assist the FEMA US&R teams, then it needs to put all of its people through the following standardized courses: (there's that concept again!)

2.

Each individual must purchase the NFPA required and approved equipment such as helmet, eye protection, steel toed boots, etc. Then each individual needs to pick a discipline and attend the quarterly task force drills and the monthly teams drills (in addition to their ASRC requirements, of course). Why attend the FEMA team drills? Because, when their lives may be at stake, most folks are less than enthusiastic about letting an unknown (and possibly loose cannon) into their operation.

Hopefully, it's pretty clear by now that disaster work regiures a lot of commitment on the part of the individual and the organization and that DESIRE DOES NOT EQUATE TO CAPABILITY! Is all of this to say that ASRC should not do disaster work? No, not at all, but let's find a role for ASRC that's realistic. The most realistic role for ASRC (right now) is to provide small overhead teams and FTL's to handle the numerous (possibly hundreds of) small searches that will result from a major disaster. (I am told by the State SAR Coordinator that this is what she envisions ASRC's role to be during a major disaster.) What will this mean for the ASRC organization and the individuals? For one, the ability to deploy, for a ONE WEEK minimum, to a forward staging area, from ch small teams would be dispatched as needed. No coming in for one shift going back to work. We're talking one week straight through. This will place a considerable equipment burden on the individual because all of their equipment, to live for one week, must be transported (possibly by air) into the staging area. You probably will not be able to live out of your cars. Secondly, the ASRC would need the ability to set up DOZENS of Division-like operations (map boards, Ops kits, radios, masts, command tents, etc.) out of range of each

other AND base. Right now, ASRC is hard pressed to run two separate incidents or more than three divisions, let alone dozens of them. Third, the skill sets by ASRC will need to be modified to include more disaster/hard-core survival skills and enhanced navigational skills (such as using GPS's to navigate to points when ALL street signs are missing). Lastly, training ASRC people to the same recognized standards is a necessity. Flashing a FEMA CEM credential will get you into most places, whereas a card from Bubba's School of Emergency Management won't, even though Bubba's school may be excellent (and better than FEMA's). Some people will have a particularly tough time with this one. They already run about singing "I Gotta Be Me" and fiercely resisting standardized training for our "normal" activities, but that's another issue paper to come.

The bottom line is that IF ASRC want's to play in the disaster arena, it (as an organization) needs to identify its role realistically, start training for that role, and start merging itself into the State Disaster Response and Recovery Plan so that, when the time comes, it will be on the inside helping, not standing outside the rope with the bozos.

BRMRG Summer Technical Training

Proposed W.

Session#1 - Basic Vertical Techniques

Concepts Tensile Strengths, Safe Working Loads, Safety Factors, F=MA, KE=1/2mv²

Hardware Materials, Fabrication, Strengths, Inspection for Damage, Retiring Software Materials, Fabrication, Strengths, Inspection for Damage, Retiring

Belays Body Belay Techniques, Mechanical Belay Systems, Brake Devices,

Shock Considerations

Anchors Personal Rappel, Bidirectional, Multidirectional, Self Equalizing

Using natural and artificial points, Failure Considerations

Rappelling Biner Wrap, Munter Hitch, Figure 8, Rappel Rack, Petzl Descenders

Safety considerations for rappelling with Pack, at night, in rain, in cold.

with insect hazards

Ascending Techniques with 2 Prusiks, with Y Stirrups, with Gibbs & Jumar-like ascenders

Hauling Brute Force, Counterbalance, Z-rig, Compounding, Calculating advantage,

Tandem Prusiks and other mechanical devices

Litter Rigging Variations on Single and Double Spider Suspension

Tyrolean Single High Line Rigging & Use, Double High Line Rigging & Use

Session#2 - Vertical Litter Lowering and Raising

ASRC System - Two Attendants, Dual Main Line - each to a litter spider, Multipoint Anchor, Both Ropes through single Brake Rack, Single Dynamic Belay for Litter and attendants, Load Releasing Hitches for Safeties; Operations Organization and Functions.

Yosemite System - Single Attendant, Single Main Line to Single Spider, Multipoint Anchor, Brake Rack, Single Dynamic Belay, Load Releasing Hitches for Safety; Operations Organization and Functions.

Helo Hoist System - Spiders, Tag Lines, Safety Considerations, Operations Organization and Functions.

Analysis of Loading - Load on each part in system. Weakest Point determination, Fall shock calculations, Minimum Strength of components to achieve desired safety factor.

Techniques for Stablizing and Loading Patients

Solutions for Vertical Operations Problems - Deciding Techniques & Procedures, Lack of Communication, Personnel Injury, Falling Objects, Personnel Relief, Equipment Delivery, Safety, Providing Status Info, On Scene Media, On Scene Family, On Scene Public, Getting Non-Vertically Trained ALS Personnel to Patient, Cleanup, Stress Debrief.

Critique and Followup

Session#3 - Vertical Search Techniques

Task Planning

Individual Equipment

Team Equipment

Techniques for Day and Night, Icing and Rain

Session#4 - Advanced Semitechnical Rescue

Considerations for Choice of Technique - Training, Equipment, Medical Condition of Patient Directionals

Techniques for Handling Sizable Vertical Drops

Radio/NonRadio Communications

Traversing Fallen Timber, Traversing Stone Blocks/Scree/Talus

Safety

Resource Management - Equipment & Personnel Staging, Relief Scheduling, Involvement of other training/untrained manpower.

Session#5 - Total Patient Packaging

Cspine, Broken Legs, Broken Arms, Chest/Abd Traumatic Injury

70% 2nd, 20% 3rd Burn, Hypothermia

Vomiting, Diarhea, Seizure

Chemical Hazard, Biological Hazard

Anaplaxis, Snake and Spider Bites

BLS Stabilized - Temperature Monitor, Vitals Monitored

ALS Stabilized - Intubated, Ringers Warmed IV with drug port, Humidified O2

Deceased Persons - Preparing Mentally, Equipment needed, Techniques for Packaging, Cleanup

Packaging at Night, In Rain, In Below Freezing Temp, In High Wind, In Heavy Snow

Transport Techniques for Handling Patient's Medical Emergencies

On Scene Operations Organization

Session#6 - Aircraft Crash Scene Evacuation

Safety Considerations

Legal Considerations

Investigation Considerations

Initial Actions by First Team OnScene

Crash Scene Evacuation Management - Functions of CP, Functions On-Scene

On-Scene Operations Organization (Activities, Communications, Functions)

Patient Triage and Identification

Search Activity for Missing Subjects

Incident Personnel Injury

CISD - Defusing, Debriefing: Who, When, Where, How

Follow Up and Critique

Session#7 - Swiftwater Safety and Search

Streams and River Hazards

Techniques for Crossing

Techniques for Shore-based Rescue

Techniques for Water-based Rescue

Swiftwater Rescue Team Organization, Effective Resource Use, Availability

Search Planning:

Scenarios for Missing Persons Behavior Based on Hazards

Search Operations:

Search Techniques for Riverside Tasks

Meaning of Search Coverage, What needs to be recovered, followed up

Effectiveness of Nightime Tasks



APPALACHIAN SEARCH & RESCUE CONFERENCE, INC.

P.O. BOX 440 NEWCOMB STATION CHARLOTTESVILLE, VIRGINIA 22904

Memo

TO:

All A.S.R.C. Personnel

FROM:

Robert Christie, Medical Officer Luc

DATE:

June 23, 1995

SUBJECT:

Personnel Data Form

The A.S.R.C. is required to keep current information on all Search and Rescue providers. This information is required by the State of Virginia Department of Emergency Services.

All personnel Callout Qualified and above are required to fill out this form and return it to the conference medical officer by August 1, 1995. Subsequently, all applicants to A.S.R.C. must submit this form before they can receive Callout Qualified status.

Please enclose a copy of all certifications, including medical licences and any other pertinent information.

If your status changes in the future, you will need to notify the A.S.R.C. medical officer as soon as possible. Please forward a copy of your new certifications.

All forms are required to be in to the conference medical officer by August 1, 1995. Anyone whose form has not been received by this date will not be permitted to respond to missions untill the information is on file.

Appalachian Search & Rescue Conference, Inc. Personal Data Sheet

S.S.N.	#: D.O.B.:	
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APPALACHIAN SEARCH & RESCUE CONFERENCE, INC.

P.O. BOX 440 **NEWCOMB STATION** CHARLOTTESVILLE, VIRGINIA 22904

Memo

TO:

All A.S.R.C. Personnel

FROM:

Robert Christie, Medical Officer

DATE:

June 23, 1995

SUBJECT:

Patient Care Report

Effective August 1, 1995 the new A.S.R.C. Patient Care Report (PCR) will be used

for all medical practice by the Conference.

You will need to complete this form whenever you treat a patient during any search

and rescue activity, including missions, group events, or training.

Books will be issued to explain in detail how to fill out this form. In brief, the PCR

has three parts, distributed as follows:

1 - A.S.R.C files

2 - Group files

3 - EMS agency or hospital

Part 1 will be sent to A.S.R.C. within 72 hours of treatment of patient.

Please feel free to call me with any questions.

APPALACHIAN SEARCH & RESCUE CONFERENCE, INC. P.O. BOX 440 NEWCOMB STATION

CHARLOTTESVILLE, VIRGINIA 22904

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Ε.	V.A.C.	NO PA	TIENT	TREATME	NT		METH	OD 0		CONTAC			TRANSF	ER OF	CARE
□ WALL	CED OUT	CANCE	LLED	PATIENT REP			OR-MED		BASI	STATION C	ONTACTED	AGENO	<u>.</u>		
CARR	UED OUT / STED	□, FALSE		D.O.A.	· · · · · · · · · · · · · · · · · · ·		ear Elephone		TIME	*		UNIT #:			
☐ SEMI	- Tech			TREATED -TRANSFE			ELLULAR			PHYSICI	AN	1	ICIAN:		
OTHE		OTILER	T SUMPENDED	POLICE O			IRECT			,					EM C.C
1			-	HELICOPTER		0 s1	FANDING OR	DERS							OPA

14 (1.)	Standardized Training (Across All Disciplines, tests incl Practical, I	s, Hisher s.
	SAR Leslance (Lecional +1-2 Hors, leader in cogner us, wilderness in Prioritated wild (verall susurs) ursan, Provide troops, SAR Training (Lecosnized Frainer, Training Asency	
MENTE DE	JAK 11911 19 (FECUS NIZED FRAINER, TRAINING ABENCY	
or FI	Resorces - 5 Day Stand alone, 3 mission colose lat some	rine)
· /\	PSAR a Awareness	
4.	Recion Odfanization (based on State),	
7	2nd Alarm Austonia in mid Atlantic	
1 8.	SAL Lewice (best comme, Example)	
9.	lean Mean Policy Murchins AT TOP	
	Stronger control organization	
<i>⊢ II.</i>	Chair a vice Chair of Groves on bod	
17.	Resources For State & regional E/S	
11 13.	Multi disciplinary SAN AGENCY (largest Broker Leading State of the Ant Technology Fechnical Cuffins roles	
/15.	Idtical sary - Don't shel on toes	
wysic 16.	up to Date Ems	
(1)	Idtical sary - Don't shel on toes UP to Date Ems SAR MANAGER (lended, ICS Resource	
	andra de la companya br>La companya de la co	
	- BY 30 JUNE 95 WEDOSAR@AOL COM.	
	716-425-1779 FAX (DELAY)	
	- BY END OF JULY HAVE CALL NOICE THEN CALL BACK A VISION STATEMENT	

3RD SATURDAY OF EVEN MONTH 26TH 1990 AUGURT 95 GEN MEMBERSHIP MTG.